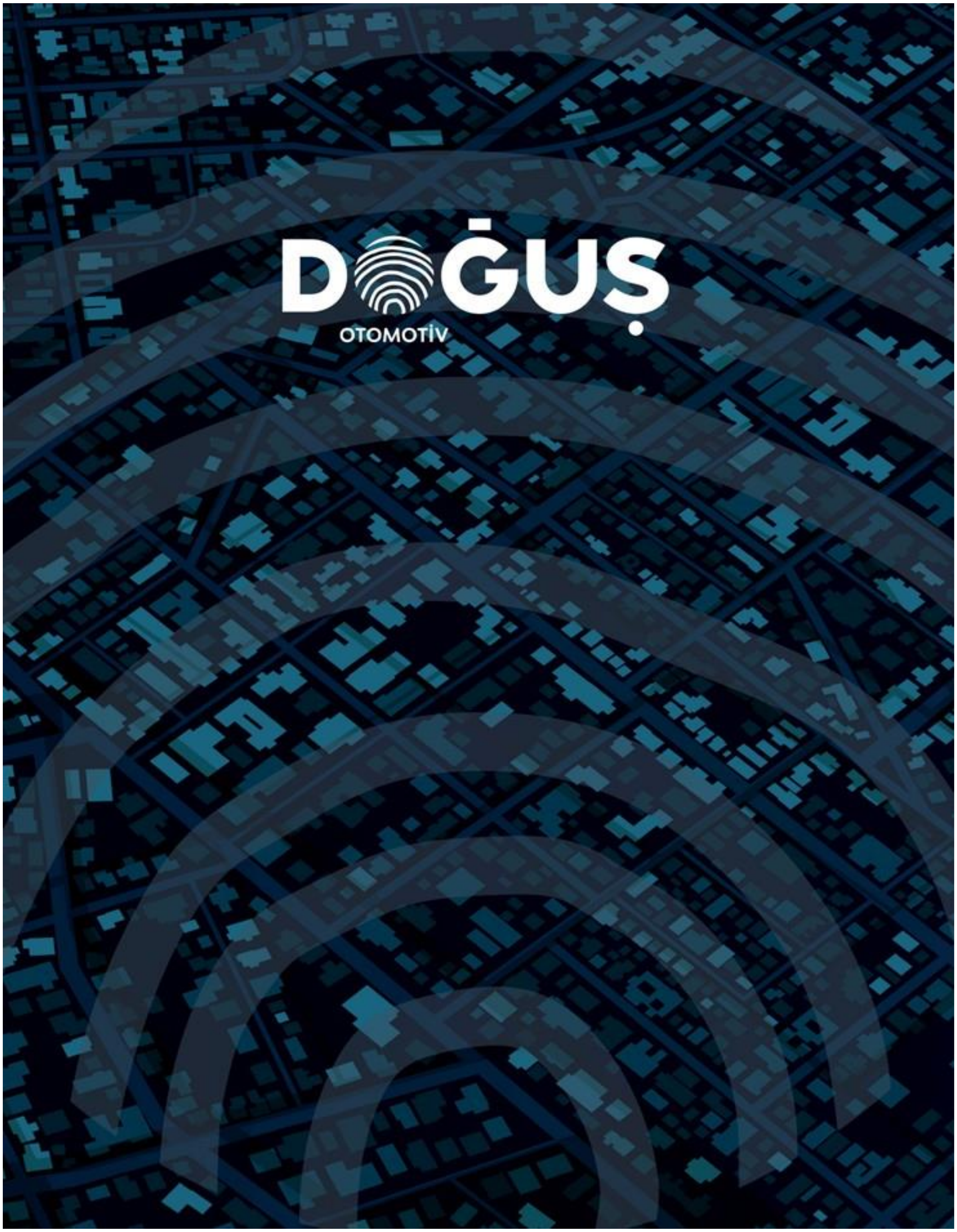
INTERIM REPORT
2Q 2026



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CONVENIENCE TRANSLATION INTO ENGLISH OF THE REVIEW REPORT RELATED TO INTERIM REPORT ORIGINALLY ISSUED IN TURKISH

To the Board of Directors of Doğuş Otomotiv Servis ve Ticaret Anonim Şirketi

We have been appointed to review whether the consolidated financial information included in the accompanying interim report of Doğuş Otomotiv Servis ve Ticaret Anonim Şirketi (the ''Company'') and its subsidiaries (together will be referred as "the Group") dated 30 June 2026 is consistent with the reviewed condensed consolidated interim financial statements. Management is responsible for the preparation of this Interim Report. Our responsibility is to express a conclusion whether the consolidated financial information included in the Interim Report is consistent with the reviewed condensed consolidated interim financial statements and explanatory notes expressed in the auditor's review report dated 19 August 2026.

We conducted our review in accordance with Standard on Review Engagements 2410 *Review of Interim Financial Information Performed by the Independent Auditor of the Entity.* Our review consists of review procedures as to whether the condensed consolidated interim financial information included in the Interim Report is consistent with the reviewed condensed consolidated interim financial statements and explanatory notes. A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Based on our review, nothing has come to our attention that causes us to believe that the consolidated financial information in the accompanying Interim Report is not consistent, in all material respects, with the reviewed condensed consolidated interim financial statements and explanatory notes.

Other Matter

The annual report of the Group for the year ended 31 December 2025 were audited and the interim report for the six-month period ended 30 June 2025 were reviewed by another auditor who expressed an unmodified opinion on the annual report on 27 February 2026 and unmodified conclusion on the interim report on 19 August 2025, respectively.

KPMG Bağımsız Denetim ve Serbest Muhasebeci Mali Müşavirlik A.Ş.

Gönenç Sönmez, SMMM
Independent Auditor
19 August 2026
İstanbul, Türkiye

CONTENTS

1 – CORPORATE OVERVIEW

a. Corporate Information

Title	Doğuş Otomotiv Servis ve Ticaret Anonim Şirketi
Address	Maslak Mahallesi, Ahi Evran Caddesi, No: 4, İç Kapı No: 3, 34485 Sarıyer / İSTANBUL
Headquarters	Şekerpınar Mahallesi, Anadolu Caddesi No: 45D, 41490 Çayırova / KOCAELİ
Phone	(262) 676 90 90
Fax	(262) 676 76 65
Trade Registry No	429183 – 376765
E-mail	investorrelations@dogusotomotiv.com.tr
Website Address	www.dogusotomotiv.com.tr/en/home
Central Registration System No	0309011471300010

b. Activities

Doğuş Otomotiv, the representative of 18 international brands and 19 affiliated product groups, each of which is the leader in its own sector, including passenger cars, light commercial vehicles, heavy vehicles, industrial and marine engines, and cooling systems sectors, offers its individual and corporate customers a wide product portfolio that includes the Volkswagen Passenger Cars, Audi, SEAT, CUPRA, Škoda, Bentley, Lamborghini, Porsche, Volkswagen Commercial Vehicles, and Scania brands and more than 80 models of these brands. The company also competes with the Scania brand in the industrial and marine engines market, with the Thermo King brand in the cooling systems market, and with the Meiller brand in the semi-trailer tipper products market. The sales and servicing of semi-trailer products in Türkiye are also provided under the Wielton brand. In addition, under the DOD brand, Doğuş Otomotiv offers services to its used vehicle customers. As for after-sales services and spare parts in the maritime sector, the company operates within a corporate structure under the Doğuş Marine brand. In addition, the Company provides sales and after-sales services in Türkiye for Novamarine boats and speedboats, Aerofoils e-foil products, and Riviera motor yachts. Furthermore, as of 2026, the Company has undertaken the distributorship of the Linssen Yachts brand in Türkiye and has started to provide sales and after-sales services for the brand. In 2023, Doğuş Şarj Sistemleri Pazarlama ve Ticaret A.Ş. commenced its operations in the establishment and operation of charging units, charging stations, a charging network, and the provision of charging services. In addition, Doğuş Otomotiv provides sales and after-sales services for MATE.Bike electric bicycles in Türkiye. Upholding unconditional customer satisfaction as its foremost priority, the company maintains the most extensive Authorized Dealer and Service network in the country. More than 750 customer service points throughout Türkiye offer Doğuş Otomotiv's customers extensive and uninterrupted sales, service, and spare parts services.

In addition to its import and distributorship operations, Doğuş Otomotiv continues to operate in areas such as consumer finance, fleet management, spare parts and accessories sales, logistics and customer services, used vehicle sales, express service, vehicle inspection, and insurance, in line with its strategy of having a presence in all rings of the automotive value chain. With the Value and Care Center established in 2014 as part of the customer satisfaction efforts, our company provides 24/7 roadside assistance to its customers.

Doğuş Otomotiv shares, which were offered to the public in 2004, are traded on the Borsa Istanbul (BIST) with the code "DOAS.IS". Our company published its first Corporate Sustainability Report in 2009 and signed the United Nations Global Compact in 2010. As part of its product and service responsibility, our company has been engaging in social awareness activities for the past 22 years without interruption, starting with the slogan "Traffic is Life!" in 2004, in an attempt to raise awareness about safe driving in traffic. The program aligns with Target 3.6 of the UN Sustainable Development Goals and continues to contribute to personal and social safety through awareness initiatives on traffic safety in education and training settings.

Our Company continues to be included in the BIST Dividend, BIST Dividend 25, BIST Sustainability, BIST Sustainability 25 (*), BIST 500 and BIST 50 (*) indices, reflecting its strong financial performance and sustainable growth strategies.

(*) As of 30 June 2026, our Company was included in the BIST Sustainability 25 and BIST 50 indices. Following the periodic index revisions implemented by Borsa İstanbul effective as of 1 July 2026, our Company is no longer included in these indices.

c. Information on Capital Structure and Shareholding

The paid-in capital of our company, consisting of 220,000,000 shares with a nominal value of 1 TRY each, without different types of shares and privileges granted to certain shareholders, is 220,000,000 TRY and the registered capital ceiling is 1,000,000,000 TRY. No capital increase or issuance of any capital market instruments was made by our Company within the period.

Partner's Business Name	Capital Share	
	TRY	%
Doğuş Holding A.Ş.	133,099,708	60.50
Doğuş Sigorta Aracılık Hizmetleri A.Ş.	292	0.00
Other	86,900,000	39.50
TOTAL	**220,000,000**	**100.00**

d. Board of Directors and Executive Board

Board of Directors

Name, Surname	Duty	Starting Date	Duration
Emir Ali Bilaloğlu	Chairman of the Board of Directors, CEO	March 26, 2026	1 year
Gür Çağdaş	Vice Chairman of the Board of Directors, Corporate Governance and Sustainability Committee Member, Early Risk Detection Committee Member	March 26, 2026	1 year
Koray Arıkan	Board Member, Corporate Governance and Sustainability Committee Member, Early Risk Detection Committee Member	March 26, 2026	1 year
Özlem Denizmen Kocatepe	Board Member, Remuneration and Nomination Committee Member	March 26, 2026	1 year
Adnan Memiş	Independent Board Member, Head of Audit Committee, Head of Early Risk Detection Committee	March 26, 2026	1 year
Osman Cem Yurtbay	Independent Board Member, Head of Corporate Governance and Sustainability Committee, Audit Committee Member, Head of Remuneration and Nomination Committee	March 26, 2026	1 year

Executive Board

Name, Surname	Duty
Emir Ali Bilaloğlu	Chairman of the Board of Directors, CEO
Kerem Talih	Chief Financial Officer, Vice Chairman of the Board of Directors of Doğuş Şarj Sistemleri Pazarlama ve Ticaret A.Ş.
Koray Bebekoğlu	Chief Digital Transformation and Corporate Communications Officer
Giovanni Gino Bottaro	Chief Brand Officer – Volkswagen Passenger Cars, Chairman of the Board of Directors of Doğuş Şarj Sistemleri Pazarlama ve Ticaret A.Ş.
Anıl Gürsoy	Chief Brand Officer - SEAT, CUPRA, Porsche and DOD
Kerem Galip Güven	Chief Brand Officer - Audi, Bentley and Lamborghini
Mustafa Karabayır	Chief Spare Parts and Logistics Officer
Tolga Senyücel	Chief Brand Officer - VW Commercial Vehicles, Scania, DOD Heavy Vehicles, Thermo King, Meiller, Wielton; Managing Director of Gebze and Şekerpınar Retail Points
Mustafa Murat Uluer	Director of Doğuş Marine
Yalçın Cihan Bicioğlu	Director of Human Resources and Process Management

e. Financial Rights

The sum of the financial rights, including the salaries and similar payments provided to the members of our company's management body and people with administrative responsibility, and the health insurance and the employer's share in SSI amount to 1,110,242 thousand TRY (June 30, 2025: 1,242,045 thousand TRY).

2 – PROFIT DISTRIBUTION POLICY AND DIVIDEND PAYMENT

Dividend payments are made in accordance with the legislation and the "Dividend Distribution Policy" approved by the General Assembly and available on the website.

As a result of our company's activities in 2025, the company earned:
- a net profit after tax of 8,200,527,485 TRY, based on its financial statements prepared in accordance with the Tax Procedure Law, and
- a net profit after tax of 3,141,080,000 TRY, based on its consolidated financial statements prepared and independently audited in accordance with the Capital Markets Board (CMB) legislation.

The proposal regarding the distribution of the profit for the fiscal year, as summarized below, including the determination of a total cash dividend distribution of TRY 6,600,000,000, to be paid in two equal installments and authorization of the Board of Directors to determine the distribution date, was approved at the General Assembly Meeting held on March 26, 2026. (*)

Dividend Distribution Table - Summary (TRY)	According to CMB	According to Legal Records
Net Profit for the Period (After Tax)	**3,141,080,000**	**8,200,527,485**
Previous Years' Losses (-)	-	-
Total Dividends Payable in Cash (*)	6,600,000,000	
General Legal Reserves	658,900,000	
Transferred to Extraordinary Reserves	**-**	**941,627,485**

(*) Dividend payments were executed by our Company in two equal installments on April 13, 2026, and August 13, 2026.

3 –SUBSIDIARIES, ASSOCIATES, JOINT VENTURES

Shares in associates and joint ventures show the total amount of owned shares together with subsidiaries.

a. Subsidiaries

	June 30, 2026	December 31, 2025
Doğuş Oto Pazarlama ve Ticaret A.Ş.	96.20	96.20
Doğuş Şarj Sistemleri Pazarlama ve Ticaret A.Ş.	100.00	100.00
Doğuş Gayrimenkul Yatırım Ortaklığı A.Ş.	94.44	94.44

b. Associates

	June 30, 2026	December 31, 2025
Doğuş Holding A.Ş. (*)	3.66 (0.03)	3.66 (0.03)
Doğuş Sigorta Aracılık Hizmetleri A.Ş.	41.99	41.99
Doğuş Bilgi İşlem ve Teknoloji Hizmetleri A.Ş.	21.76	21.76
VDF Servis ve Ticaret A.Ş.	48.79	48.79
Yüce Auto Motorlu Araçlar Ticaret A.Ş. (**)	50.00	50.00

(*) Participation rates of our subsidiary Doğuş Oto Pazarlama ve Ticaret A.Ş. are shown in parentheses.

(**) Although Doğuş Otomotiv owns 50% of the shares of Yüce Auto (distributor of Škoda brand vehicles), it does not have control over the company's activities.

c. Joint Ventures

	June 30, 2026	December 31, 2025
TÜVTÜRK Kuzey Taşıt Muayene İstasyonları Yapım ve İşletim A.Ş. (*)	33.00 (0.33)	33.00 (0.33)
TÜVTÜRK Güney Taşıt Muayene İstasyonları Yapım ve İşletim A.Ş. (*)	33.00 (0.33)	33.00 (0.33)

(*) Participation rates of our subsidiary Doğuş Oto Pazarlama ve Ticaret A.Ş. are shown in parentheses.

4 – OPERATIONAL AND FINANCIAL INDICATORS

Operational and financial indicators are presented in terms of purchasing power as of June 30, 2026, in line with the consolidated financial statements.

a. Condensed Balance Sheet

Thousand TRY, CMB	June 30, 2026	December 31, 2025	Change %
Current Assets	78,147,236	77,828,074	-
Non-Current Assets	75,189,785	75,694,502	(1)
Total Assets	153,337,021	153,522,576	-
Short-Term Liabilities	60,283,123	54,298,236	11
Long-Term Liabilities	17,600,934	19,018,477	(7)
Total Equity	75,452,964	80,205,863	(6)
Total Equity and Liabilities	153,337,021	153,522,576	-

b. Changes in Financial Situation

Thousand TRY, CMB	June 30, 2026	December 31, 2025	Change %
Cash and Cash Equivalents	1,512,478	6,542,448	(77)
Financial Debts	33,739,782	36,199,781	(7)
Net Debt Position (*)	32,227,304	29,657,333	9

(*) Net Debt Position: Financial Debts – Cash and Cash Equivalents

c. Automotive Market and Sales Quantities

The wholesale vehicle market (passenger cars, light commercial vehicles, and heavy commercial vehicles) and our company's wholesale vehicle unit sales as of the reporting period are as follows:

Wholesale Units	June 30, 2026	June 30, 2025	Change %
Total Market Sales Units	576,578	623,149	(7)
DOAŞ Sales Units (*)	68,433	72,224	(5)

(*) Excluding Škoda

d. Condensed Income Statement

Thousand TRY, CMB	June 30, 2026	June 30, 2025	Change %
Revenue	113,143,951	138,326,836	(18)
Gross Profit	14,063,060	18,284,617	(23)
Gross Profit Margin	%12.43	%13.22	(6)
Operating Profit	4,856,475	8,699,274	(44)
Operating Profit Margin	%4.29	%6.29	(32)
Net Profit	2,336,666	3,595,884	(35)
Net Profit Margin	%2.07	%2.60	(21)

e. Investments

Tangible and intangible asset investments amounted to 1,771,465 thousand TRY in the current period. (June 30, 2025: 2,159,131 thousand TRY).

5 – DONATIONS

Donations made in accordance with the legislation and the "Donation and Charity Policy" available on the website and approved by the General Assembly, amounted to 139,712 thousand TRY in the current period (June 30, 2025: 3,128,393 thousand TRY).

Donations and Charities are presented in terms of purchasing power as of June 30, 2026, in line with the consolidated financial statements.

6 – NUMBER OF EMPLOYEES

The average number of employees throughout the period was 2,190. (December 31, 2025: 2,160)

7 – RISK MANAGEMENT

Our company's risk management approach signifies minimizing threats to the organization, personnel, and assets using rational and clearly documented methods, and increasing the effectiveness of the oversight duty. Early recognition of the causes that may endanger the existence, development, and continuation of the company, implementation of the necessary measures, evaluation of the opportunity areas, and effective management of risk are coordinated by the Early Risk Detection Committee. Risks that may arise in this context are monitored as "Financial Risks (summarized in note 25 of the financial statements) and Operational Risks, Strategic Risks, Compliance Risks, Reputation Risks and External Environment Risks".

8 – GENERAL ASSEMBLY INFORMATION

Our Company's Ordinary General Assembly for the 2025 fiscal year was held on March 26, 2026, and the following summary decisions were taken. All of the decisions are available on the website.

- ✓ The annual report of the Board of Directors and financial statements were accepted.
- ✓ Members of the Board of Directors have been acquitted of any liabilities.
- ✓ It has been decided to distribute a cash dividend of TRY 6,600,000,000 in two equal installments, and the Board of Directors has been authorized to determine the distribution dates.
- ✓ It has been decided to set the number of members of the Board of Directors at six (6) and to appoint the following members to serve a one-year term: Mr. Emir Ali Bilaloğlu, Mr. Gür Çağdaş, Mr. Koray Arıkan, and Ms. Özlem Denizmen Kocatepe as Board members, and Mr. Adnan Memiş and Mr. Osman Cem Yurtbay as independent Board members, who meet all the independence criteria and whose candidacy has not received any negative opinion from the Capital Markets Board (CMB).
- ✓ KPMG Bağımsız Denetim ve Serbest Muhasebeci Mali Müşavirlik A.Ş. has been appointed to conduct the independent audit and assurance engagement for sustainability reports for the 2026 fiscal period.

9 – AMENDMENTS TO THE ARTICLES OF ASSOCIATION MADE DURING THE YEAR

No changes were made to our Company's articles of association during the period.

10 – CORPORATE GOVERNANCE AND SUSTAINABILITY PRINCIPLES COMPLIANCE STATEMENT

Corporate Governance Principles

The Company's Statement of Compliance with the Corporate Governance Principles is included in its Annual Report. The Corporate Governance Compliance Report (URF), Corporate Governance Information Form (KYBF), and the Statement of Compliance with the Sustainability Principles are publicly disclosed through the Public Disclosure Platform. In addition, all disclosures required under the Corporate Governance Reporting Framework are presented in the Annual Report, while the related reports and supporting documents are available on the Company's corporate website.

Within the scope of its public disclosure practices, the Company publishes on its corporate website information and documents that may influence investors' decisions, including, but not limited to, its shareholding and management structure, Board of Directors, Articles of Association, material disclosures, financial reports, annual reports, General Assembly documentation, corporate policies, Sustainability Reports, and Sustainability Reports prepared in compliance with the Turkish Sustainability Reporting Standards (TSRS). In August 2026, the Company also published its comprehensive Integrated Sustainability Report for the 2025 reporting period, prepared in accordance with the European Sustainability Reporting Standards (ESRS) and the Global Reporting Initiative (GRI) Standards, together with its second TSRS-compliant Sustainability Report.

In line with its commitment to the continuous enhancement of corporate governance practices, Doğuş Otomotiv has improved its Corporate Governance Rating. As a result of an assessment conducted by Kobirate Uluslararası Kredi Derecelendirme ve Kurumsal Yönetim Hizmetleri A.Ş. based on 456 evaluation criteria, the Company's Corporate Governance Rating increased from 7.75 out of 10 in 2010 to 9.81 out of 10 in 2025.

Sustainability Principles

Doğuş Otomotiv considers sustainability as a management discipline linked to corporate governance, strategy, risk management, and performance management processes. The Company's sustainability approach is founded on the integrated assessment of the environmental, social, and economic impacts arising throughout its business model and value chain, together with the related risks and opportunities and their potential for long-term value creation. This approach is supported by a governance structure and information flow established under the oversight of the Board of Directors, the Corporate Governance and Sustainability Committee, and the Corporate Sustainability Council.

Under the Sustainability Principles Compliance Framework published by the Capital Markets Board of Türkiye (CMB) in 2020, the implementation of the Sustainability Principles is voluntary, while companies are required to publicly disclose their level of compliance based on the "Comply or Explain" principle. Doğuş Otomotiv first published its Statement of Compliance with the Sustainability Principles in its 2020 Annual Report and has updated the statement regularly in subsequent reporting periods. Continuing the integrated sustainability reporting approach adopted in 2021, the Company presented its fifth Integrated Sustainability Report, covering its 2025 sustainability performance, to its stakeholders as the seventeenth sustainability report published since its establishment.

The Company's 2025 Integrated Sustainability Report maintained its comprehensive reporting approach in accordance with the European Sustainability Reporting Standards (ESRS) and the GRI Standards. For the first time, the reporting boundary was expanded in 2025 to include the Company's subsidiaries, relevant associates, and material impacts arising throughout its value chain. The assessment considered the impacts generated across the Company's business model and value chain together with the related risks and opportunities, the level of operational control, data availability, and potential financial effects. The continuing reporting obligations of Volkswagen AG under the Corporate Sustainability Reporting Directive (CSRD), together with original equipment manufacturer (OEM) expectations regarding information on the value chain, further reinforce the strategic importance of Doğuş Otomotiv's ESRS-aligned reporting approach.

The index section of the 2025 Integrated Sustainability Report includes cross-reference mappings for the disclosures and indicators of the ESRS, GRI Standards, IFRS S1 and IFRS S2, Sustainability Accounting Standards Board (SASB) Industry Standards, the United Nations Global Compact, the United Nations Sustainable Development Goals (SDGs), and the Women's Empowerment Principles (WEPs). This multi-framework reporting approach supports the presentation of the Company's sustainability performance in a comparable and traceable manner that addresses the information needs of diverse stakeholder groups. Doğuş Otomotiv has been a signatory to the United Nations Global Compact since 2010 and to the Women's Empowerment Principles (WEPs) since 2022. Through its sustainability reporting, the Company explains the connection between its operations, strategic priorities, performance metrics, and the United Nations Sustainable Development Goals (SDGs). Stakeholder engagement activities use the methodology of the AA1000 Stakeholder Engagement Standard to ensure that the expectations and concerns of key stakeholders are reflected in decision-making processes. The insights obtained through these engagements support the identification of priority sustainability topics, related risks and opportunities, and the corresponding management actions.

Selected performance indicators disclosed in Doğuş Otomotiv's 2025 Integrated Sustainability Report, together with the disclosures included in the TSRS-compliant Sustainability Report, have been subject to independent limited assurance by PwC Türkiye, in accordance with the applicable assurance scope. Data subject to external assurance is identified by an asterisk (*) throughout the Integrated Sustainability Report. To enhance the comparability of investor-focused industry disclosures, the Company has reported SASB Industry Standards metrics consistently since 2021 while continuously monitoring developments in international sustainability reporting standards.

As part of its Supplier Quality Management processes, Doğuş Otomotiv evaluates its strategic suppliers against quality, environmental, and social risk criteria. Supplier assessments conducted by procurement specialists are further supported by ISO 9001-based evaluation processes. In 2025, audits of 122 critical suppliers were completed.

Doğuş Otomotiv regularly discloses to the public its Scope 1 and Scope 2 greenhouse gas emissions, emissions reduction performance, and progress toward its climate targets through its Integrated Sustainability Report, while continuing to enhance its approach to the measurement and management of Scope 3 emissions. Following the transition to consolidated sustainability reporting in 2025, the scope of environmental data collection was expanded to include the Company's subsidiaries and relevant associates.

During the same year, the Company obtained its Zero Waste Certificate and disclosed the results of its 2025 water footprint assessment, conducted in accordance with ISO 14046, in its Integrated Sustainability Report. Recognizing that a significant proportion of its emissions profile originates from its value chain, Doğuş Otomotiv considers Scope 3 emissions management one of its priority areas of work. Under the DO-TRace Scope 3 Assessment Program, conducted in 2025 under the leadership of Doğuş Holding, all 15 Scope 3 categories were evaluated based on emissions magnitude, relevance to the business model, data availability, associated risks and opportunities, and calculation methodology. The use phase of sold vehicles was identified as the most significant source of climate impact within the automotive value chain, while purchased goods and services, energy-related activities, logistics, end-of-life treatment of sold products, and investments were also identified as priority data categories. Ongoing efforts focus on establishing category-level data ownership, defining calculation boundaries, and developing a traceable, comparable, and assurance-ready Scope 3 emissions inventory.

The Authorized Dealer and Service network represents a key implementation area for managing environmental and social impacts across Doğuş Otomotiv's value chain. Sustainability expectations throughout the network are managed through brand standards, contracts, training, audits, and performance monitoring mechanisms. Under Volkswagen AG's goTOzero RETAIL initiative, carbon footprint calculations, environmental maturity assessments, ISO 14001-based environmental management practices, energy monitoring activities, and renewable energy investments continue to be implemented. As of 2025, the Authorized Dealer and Service network's solar power plant inventory had expanded to 44 locations. Electric vehicle service capabilities, high-voltage safety, waste management, information security, and customer service standards were monitored as priority areas supporting the transformation of the network.

Doğuş Otomotiv has identified its human rights priorities through assessments conducted in line with the United Nations Guiding Principles on Business and Human Rights. Supported by the Company's Human Rights Policy, this approach encompasses the monitoring of potential human rights impacts and risks relating to employees, suppliers, the Authorized Dealer and Service network, and other value chain stakeholders. Following the transition to consolidated sustainability reporting, efforts have continued to further embed this human rights approach across subsidiaries, relevant associates, and the broader value chain. When determining its priority sustainability topics, Doğuş Otomotiv considers stakeholder feedback, industry developments, regulatory expectations, international reporting standards, peer practices, and the impacts arising throughout its business model and value chain. The double materiality assessment conducted in previous reporting periods was further enhanced during the 2025 reporting cycle through the adoption of a consolidated sustainability reporting scope and an Impact-Risk-Opportunity (IRO) approach. Accordingly, environmental, social, and economic impacts, together with the related risks and opportunities, the potential for financial impact, the level of operational control, and long-term value creation capacity were assessed in an integrated manner. The resulting strategic priorities, performance indicators, and targets have been disclosed in the 2025 Integrated Sustainability Report. Electric and low-carbon mobility is recognized as a strategic opportunity within Doğuş Otomotiv's sustainability approach. The Company manages its electric and hybrid vehicle portfolio through an integrated perspective encompassing charging infrastructure, after-sales services, high-voltage battery and service capabilities, used vehicle value management, and digital customer experience. In 2025, D-Charge expanded to 621 charging sockets, comprising 254 AC and 367 DC sockets across 45 provinces, becoming one of the important components of the mobility ecosystem supporting electric vehicle use.

During the first six months of 2026, Doğuş Otomotiv continued its efforts to integrate value chain-based impacts, risks, and opportunities into its corporate strategy and risk management processes. Priority areas during the period included expanding the scope and improving the quality of consolidated sustainability data, as well as establishing the link between sustainability performance and financial impacts. Climate change, carbon pricing, supply chain resilience, electric mobility, charging infrastructure, digitalization, and customer experience continue to be assessed together in terms of the Company's long-term value creation capacity.

11 – EXPECTATIONS FOR 2026

We predict that the total domestic automotive market sales will exceed 1.2 million units in 2026. Accordingly, we expect our Company to sell over 125 thousand units during the fiscal year (excluding Škoda). We also aim to continue our profitability and market share oriented approach for long-term success. While we try to strengthen operational efficiency and continue to monitor the prudent expense management structure in the light of all re-evaluated project and marketing plans, we plan to give more importance to digitalization, mobility, electrification and sustainability projects for our investment plans and expect our spending amount to reach approximately 5 billion TRY. In the light of the effects of geopolitical risks and macroeconomic dynamics, we plan to reevaluate our predictions according to the exchange rate levels and the course of the economic conditions.

12 – DOĞUŞ OTOMOTİV'S DIGITAL TRANSFORMATION STRATEGY

Doğuş Otomotiv's digital transformation journey began in 2017 with the establishment of the Digital Transformation Department, guided by the motto *"Redefining the value chain and shaping the future by aligning with contemporary trends and customer expectations within the framework of operational excellence."*

In line with Doğuş Otomotiv's 2030 customer experience and mobility-oriented strategies, the Company's digital transformation strategy aims to provide innovative, sustainable, and secure software and infrastructure for all digital initiatives, enhance the efficiency of all systems, and strengthen employee competencies and effectiveness through digital tools and practices.

The execution of this strategy is underpinned by an agile portfolio management model through which projects are managed end-to-end. In 2019, Doğuş Otomotiv implemented this model, ensuring that all digital and information technology (IT) projects across the organization are managed within a unified platform with clearly defined roles and responsibilities.

In 2023, the completion of 100 digital projects generated TRY 204 million in realized value, followed by 119 completed projects delivering TRY 170 million in realized value in 2024. By year-end 2025, the completion of 133 projects generated TRY 257 million in realized value. As of the end of the second quarter of 2026, 62 projects have been completed, while development activities continue across a further 68 projects. The performance of digital transformation projects is monitored not only through project deliverables, but also through operational gains, productivity improvements, process improvement impact, and enhancements to the user experience. The portfolio management model enables projects across diverse technology domains to be managed through a holistic approach.

At Doğuş Otomotiv, strategic technology domains such as Artificial Intelligence (AI) and Generative AI (GenAI), Machine Learning, Robotic Process Automation (RPA), Internet of Things (IoT), Image Processing, Enterprise Resource Planning (ERP), Web, and Mobile Applications stand at the center of digital transformation projects. These technologies support process digitalization across all functions, including Sales, After-Sales Services, Marketing, the Value and Care Center (DİM), Spare Parts and Logistics, Human Resources, Finance, and Administrative Affairs. Digital transformation initiatives extend beyond internal functions to create value across the dealer, authorized dealer, and service ecosystem. In this context, priority is given to digital solutions that enhance the end-to-end customer experience, accelerate operational workflows, and increase stakeholder satisfaction.

Recognizing that digital transformation is driven not only by technology but also by people, the Company places strategic priority on the development of employee competencies. Launched in 2020 through the collaboration of Human Resources, Digital Transformation, and Corporate Communications, the Digital Competency Development Program marked a milestone in strengthening digital literacy across the Company. Within this scope, the GO-DGTL Academy was established to foster digital awareness through training programs on data science, RPA, customer experience, AI, GenAI, IoT, and business intelligence. The program has been maintained continuously since 2021, evolving through employee feedback, with participation rates regularly reported.

A reliable and well-governed data infrastructure is essential to transforming enhanced organizational capabilities into sustainable value. Doğuş Otomotiv's data management approach was institutionalized in 2021 through the Data Strategy and Data Roadmap initiatives, developed with the active participation of more than 90 employees across 16 projects. The initiative focused on ensuring accurate, secure, and effective use of data, improving data quality, and maximizing the value derived from analytics capabilities.

With the completion of the data roadmap in 2025, strategic focus has shifted toward the sustainable enhancement of data quality, regular quality measurement and reporting, the full integration of data governance practices into business processes, and the broad-scale realization of data-driven value creation. Within the established data governance framework, responsibilities for data domain leaders, data owners, data stewards, and data privacy accountabilities have been clearly defined. In parallel, training and continuous improvement initiatives have been maintained to enhance data literacy and organizational competence across all business units.

A strengthened data infrastructure has also established the foundation required to scale artificial intelligence and generative AI initiatives across the organization. Leveraging a strengthened data infrastructure, the organization is pursuing productivity gains across machine learning, artificial intelligence, and generative AI initiatives. In 2025, AI-focused efforts were elevated from an experimental stage to a more institutionalized, scalable, and value-generating structure that supports tangible business outcomes.

The AI Center of Excellence (AI CoE) was established in 2025 with the aim of developing relevant competencies, defining corporate standards, and ensuring the secure, sustainable deployment of AI solutions. Under the AI CoE framework, pilot projects in both machine learning and generative AI have been launched, reinforcing technical infrastructure while simultaneously advancing organizational capabilities. In addition, the AI Impact initiative established a comprehensive two-year roadmap for artificial intelligence and generative AI projects, which is planned to be implemented under the leadership of approximately 70 AI Champions trained within the Company.

The sustainability of data and AI initiatives depends on a robust information security infrastructure. Doğuş Otomotiv continues to strengthen its commitment to information and information security, pursuing initiatives aimed at protecting, improving, and enhancing the processes brought about by digitalization. In this context, the Company's information security strategies have been aligned with international standards to address the risks of the digital world.

As of 2022, Doğuş Otomotiv began managing information security systematically by obtaining the DIN EN ISO 27001 Information Security Management System Certificate. This certification was renewed in March 2025, reflecting the upgrade to the ISO 27001:2022 version. Furthermore, in December 2024, Doğuş Otomotiv added the TISAX (Trusted Information Security Assessment Exchange) certification, established by the German Association of the Automotive Industry (VDA), which sets Information Security Management standards for the automotive industry, to its information security portfolio. Doğuş Otomotiv's continued commitment to information security is assured globally through ISO 27001 and specifically within the automotive market through TISAX certification. Together, these certifications have served as an important reference for strengthening Doğuş Otomotiv's information security processes, keeping customer information confidential, protecting internal corporate information, and ensuring the security of employee information, supported by risk management, data protection policies, and audit processes.

In the second half of 2026, Doğuş Otomotiv aims to continue its digital transformation journey by focusing on data-driven decision-making, scalable artificial intelligence applications, and secure digital infrastructure. The Company will continue to position digital transformation not only as a factor shaping today's competitiveness but also as a strategic priority that shapes sustainable value creation for the future.

13 – OUR INTEGRATED MANAGEMENT SYSTEM APPROACH

Doğuş Otomotiv

Doğuş Otomotiv addresses risks that may impact its operations, primarily in the areas of climate change, quality, occupational health and safety, energy efficiency, and information security, through an integrated management philosophy, and adopts a sustainable and resilient business model as a strategic priority. The Integrated Management System (IMS), encompassing ISO 9001, ISO 14001, ISO 45001, ISO 50001, and ISO 27001, completed its transition in the second quarter of 2022 and continues to be operated effectively under a holistic approach within the established integrated management framework.

In addition, preparations for the ISO 18295 Customer Contact Center certification audit were initiated in June at the Headquarters to enhance customer experience and service quality in line with international standards. The audit is planned to be conducted in September.

Şekerpınar Scania Campus

To strengthen the corporate deployment of the Integrated Management System, the Şekerpınar Scania campus has been certified under ISO 9001 Quality, ISO 14001 Environmental, ISO 45001 Occupational Health and Safety, and ISO 50001 Energy Management Systems. Preparatory and compliance activities for the ISO 27001 Information Security Management System were completed in 2025, and the certification process was successfully completed at the end of April 2026.

Authorized Dealer and Service Network

Integrated Management System practices are maintained in a systematic and measurable manner across the Authorized Dealer and Service Network. Following the Volkswagen AG ISO 9001 Quality Management Audits conducted during the first half of 2026, a success rate of 94% was achieved across the dealer network. On the sustainability front, the gotoZero audits carried out under ISO 14001 reached a success rate of 67% as of 2025, with a total of 66 certificates issued, comprising 11 gold, 19 silver, 33 bronze, and 3 platinum, providing tangible evidence of the network's sustainability performance.

In the area of information security, audits conducted across the Authorized Dealer and Service Network yielded a success rate of 96.7% during the first half of 2026. Furthermore, the Volkswagen AG VISAR audits, introduced in 2026, achieved a 97% success rate as of the first half of 2026, with 1 gold, 25 silver and 39 bronze certificates issued to document dealers' levels of digital infrastructure and readiness for cyber risks in accordance with international manufacturer standards. These results demonstrate that the Integrated Management System is not merely a certification framework, but a strategic governance model that supports the holistic development of the authorized dealer network across the dimensions of quality, sustainability, and information security.