

# Investor Relations Presentation

DOAS Profile 2026





## Agenda

- » Doğuř Group
- » Doğuř Otomotiv
- » Macroeconomic Outlook
- » Automotive Market
- » Key Brand Highlights in 2025
- » Highlights from Subsidiaries and Affiliates in 2025
- » Corporate Governance and Sustainability
- » Investor Relations



**Doğuş Group**





## Doğuş Group



Foundation 1951

26,000+ employees

250+ investments

40 countries

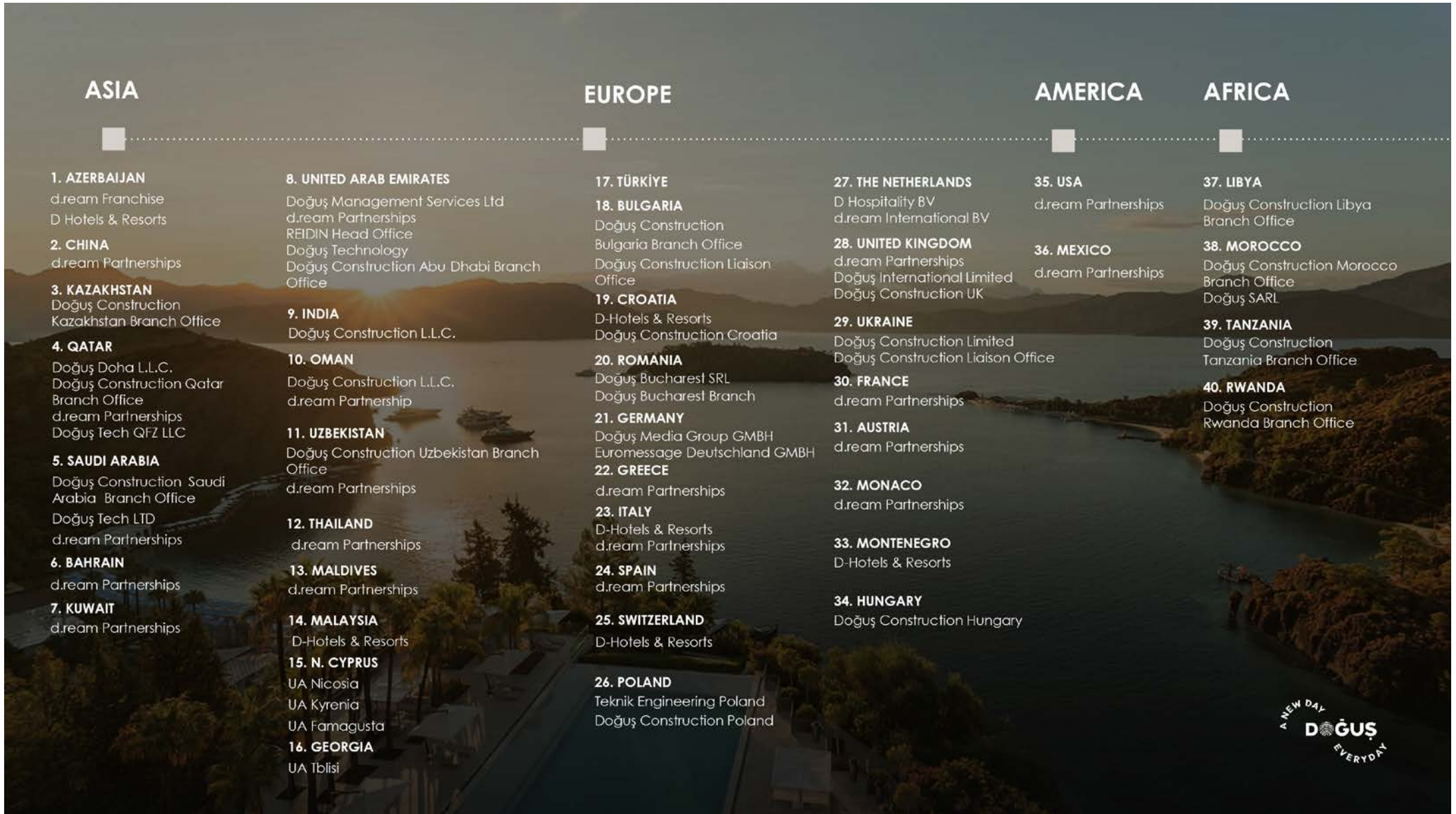
6 main sectors: Automotive, Construction, Media, Food and Beverage, Tourism & Retail, Real Estate and Energy

Combined total assets under management: TRY 881 billion\*

- » Founded in 1951, Doğuş Group has taken its place among the leading conglomerates in Türkiye. Adopting a global vision, Doğuş Group is active in six core businesses; automotive, construction, media, food and beverage, tourism & retail, real estate and energy. In addition to the existing sectors, Doğuş Group sustains its initiatives in technology and entertainment fields.
- » Doğuş Group is aware of its responsibilities and acts in accordance with a vision that includes leading by example and contributing to economic development.

- » The group plays a significant role in the Turkish economy by creating numerous employment opportunities and generating high levels of business volume.
- » Doğuş Group's corporate social responsibility strategy is to support economic, social and environmental development and increase the level of prosperity by creating innovative and sustainable business models in every sector and region.

# Doğuş Group - Operational Map



## Doğuş Otomotiv

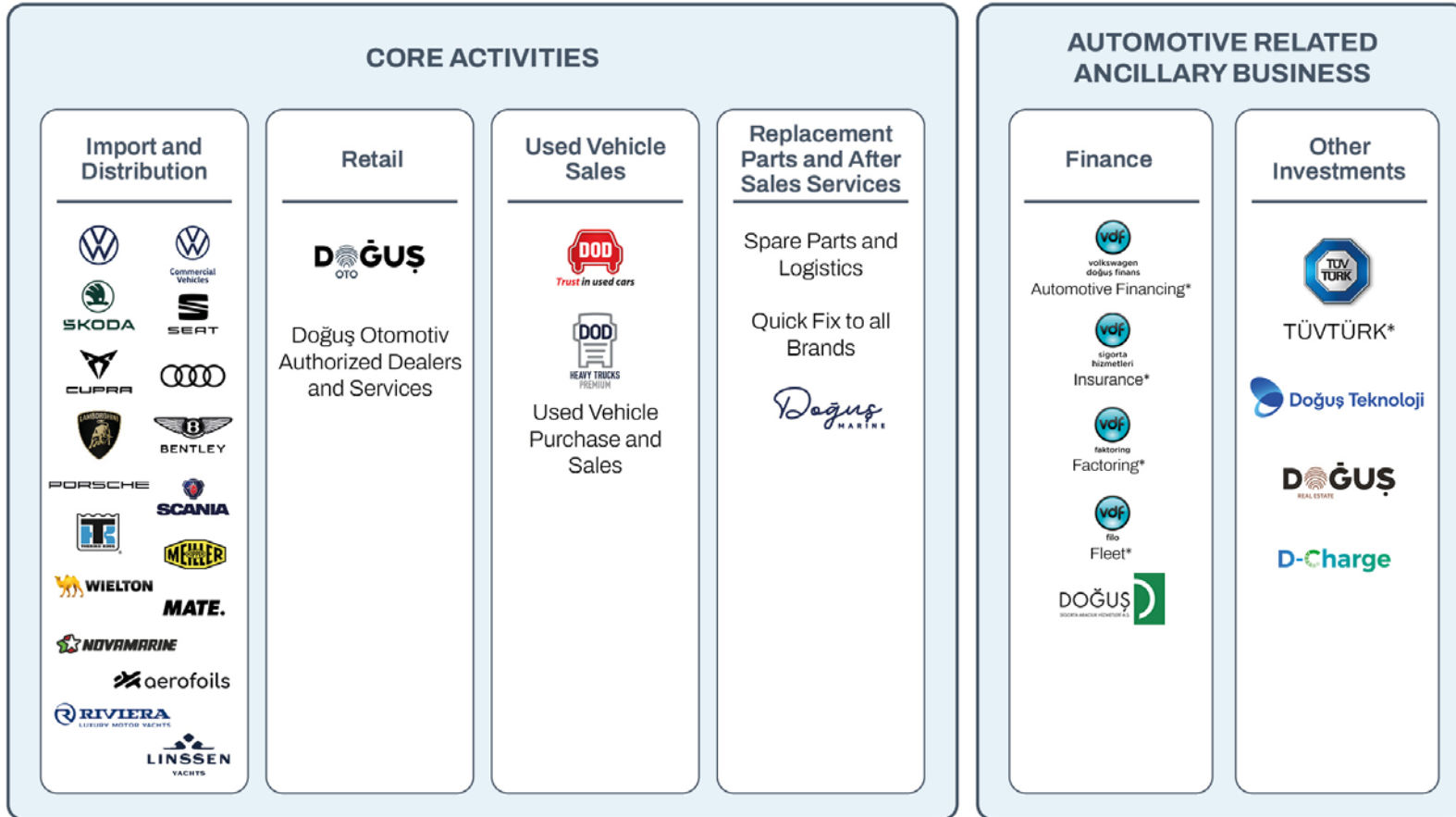


Doğuş Otomotiv aims at having a productive and profitable presence in every stage of the lifecycle of owning a vehicle.

# Doğuş Otomotiv - Value Chain 2026

## DOĞUŞ OTOMOTİV - VALUE CHAIN 2026

Presence in every stage of the lifecycle of owning a vehicle



\* Subsidiaries

## Doğuş Otomotiv - Retail & Services Network

Taking unconditional customer satisfaction as the number one priority in its services, Doğuş Otomotiv has the largest Authorized Dealer and Aftersales Service network in Türkiye with more than 750 customer contact points.



- VW    ● Audi    ● Škoda    ● SEAT    ● CUPRA
- Porsche    ● Scania    ● Scania Power Solutions
- Meiller    ● Wielton    ● Thermo King    ● DOD

# Milestones

## 1994

- › Distributorship contract with Volkswagen AG
- › Volkswagen and Audi distributorship agreement
- › Scania distributorship agreement



## 1995

- › Scania Industrial and Marine Engines distributorship agreement

## 2000

- › Consumer finance JV with Volkswagen Financial Services AG



## 2003

- › Krone distributorship agreement
- › Assembling operations
- › Merger of automotive companies under Doğuş Otomotiv



## 2004

- › Initial public offering of Doğuş Otomotiv
- › Doğuş Otomotiv corporate social responsibility project



## 2005

- › First dividend paid



## 2006

- › Doğuş Otomotiv acquired 100% of SEAT
- › Lamborghini letter of intent
- › Bentley letter of intent
- › Volkswagen Marine Engines agreement
- › Second dividend paid
- › Production agreement with Krone

## 1996

- › Porsche distributorship agreement
- › Customs duties on vehicles imported from the EU abolished



## 1997

- › Škoda distributorship agreement and partnership with Yüce Auto
- › SEAT distributorship agreement and partnership with Yüce Auto

## 1998

- › Second hand car operations established



## 2010

- › Global Compact Agreement

## 2009

- › Doğuş Otomotiv 15th anniversary
- › All brands located under the same roof at Şekerpinar
- › Opening of Porsche Lausanne
- › Publishing Corporate Sustainability Report



## 2008

- › Thermo King distributorship agreement
- › Groundbreaking of Krone Doğuş Trailer Plant
- › Groundbreaking of Porsche Dealer in Lausanne
- › Opening Meiller Doğuş Tipper Plant
- › Establishing Porsche Lausanne D-Auto Suisse SA



## 2007

- › 11.4% market share
- › Bugatti letter of intent
- › Porsche dealership contract in Lausanne
- › Krone - Doğuş coproduction agreement
- › Opening of OtoMotion
- › Oto-Fix Ekspres Service established
- › TÜVTÜRK established by the cooperation of AKFEN and TÜV SÜD
- › Lamborghini distributorship agreement
- › Meiller distributorship and coproduction agreement
- › LeasePlan partnership for fleet services



## 2011

- › 12.6% market share
- › Corporate Governance Rating Score: 7.80
- › Doğuş Bilgi İşlem ve Teknoloji Hizmetleri A.Ş. established

## 2012

- › 15.4% market share
- › "The Company with the Highest Increase in Corporate Governance Rating" title (8.63 point)
- › Code of Ethics published

## 2013

- › 17.8% market share
- › Corporate Governance Rating Score increased to 9.05
- › Opening Krone Doğuş Trailer Plant
- › Establishing Erbil D-Auto LLC, Iraq



## 2014

- › 20.1% market share
- › vdf acquires Scania Finance
- › Maintains leadership in total automotive market throughout the year
- › Corporate Governance Rating Score increased to 9.25

## 2015

- › 20.6% market share
- › vdf acquires MAN Finance
- › Doğuş Otomotiv has been listed on the BIST Sustainability Index
- › Corporate Governance Rating Score increased to 9.42
- › Production partnership and distributorship agreement with Krone came to an end
- › Meiller production came to an end.

## 2016

- › Corporate Governance Rating Score increased to 9.51
- › Distributorship agreement with Meiller came to an end
- › Sustainability Committee established

## 2022

- › Corporate Governance Rating Score increased to 9.74
- › Integrated Management Systems established and received certificates
- › Signatory to the United Nations Women's Empowerment Principles (WEPIs)
- › Listed in the BIST Sustainability 25 Index
- › Sustainability Rating upgraded from B to A-
- › Distribution of advance dividend amounting to 4.09 TRY gross and 3.68 TRY net to the shareholders

## 2021

- › ISO 14001 Environmental Management System was formed
- › Corporate Governance Rating Score increased to 9.70
- › Doğuş Marine Services established



## 2020

- › The Environmental Management System ISO 14001 was formed
- › Corporate Governance Rating Score increased to 9.67

## 2019

- › 25'inci yıl kutlaması
- › 25th anniversary celebration
- › Corporate Governance Rating Score increased to 9.65



## 2025

- › Passenger car market share: 16.9% (Segment leadership)
- › 14 consecutive years of improvement in the Corporate Governance Compliance Rating, reaching 9.81
- › The first TSRS-compliant Sustainability Report
- › Signing of a distributorship agreement with Riviera Australia Pty. Ltd.



## 2024

- › Corporate Governance Rating Score reaching 97.90
- › Corporate Sustainability Rating Score as of 31.12.2024 - 86,44 (A)
- › Distributorship agreement with Novamarine
- › Distributorship agreement with Aerofoils
- › Distributorship agreement with MATE.Bike



## 2023

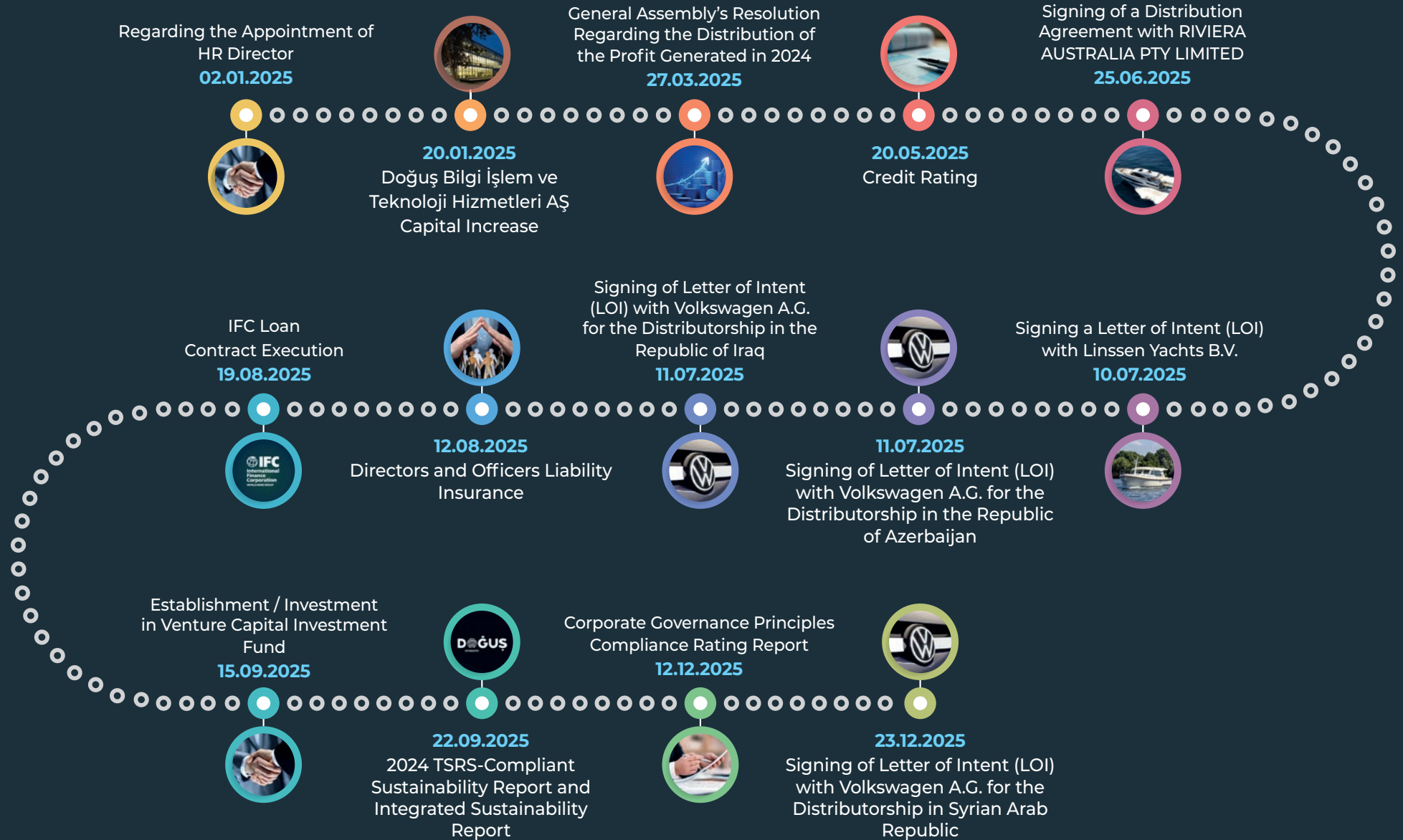
- › Doğuş Marine Services Didim began its operations
- › Establishment of Doğuş Şarj Sistemleri Pazarlama ve Ticaret A.Ş. (D-Charge)
- › Distributorship agreement with F. X. MEILLER, Fahrzeug- und Maschinenfabrik - GmbH & Co KG
- › Distributorship agreement with WIELTON S.A.
- › Increase in Corporate Governance Rating Score for 12 consecutive years reaching 97.64 points
- › Corporate Sustainability Rating Score as of 31.12.2023 - 84.56 (A)



## 2018

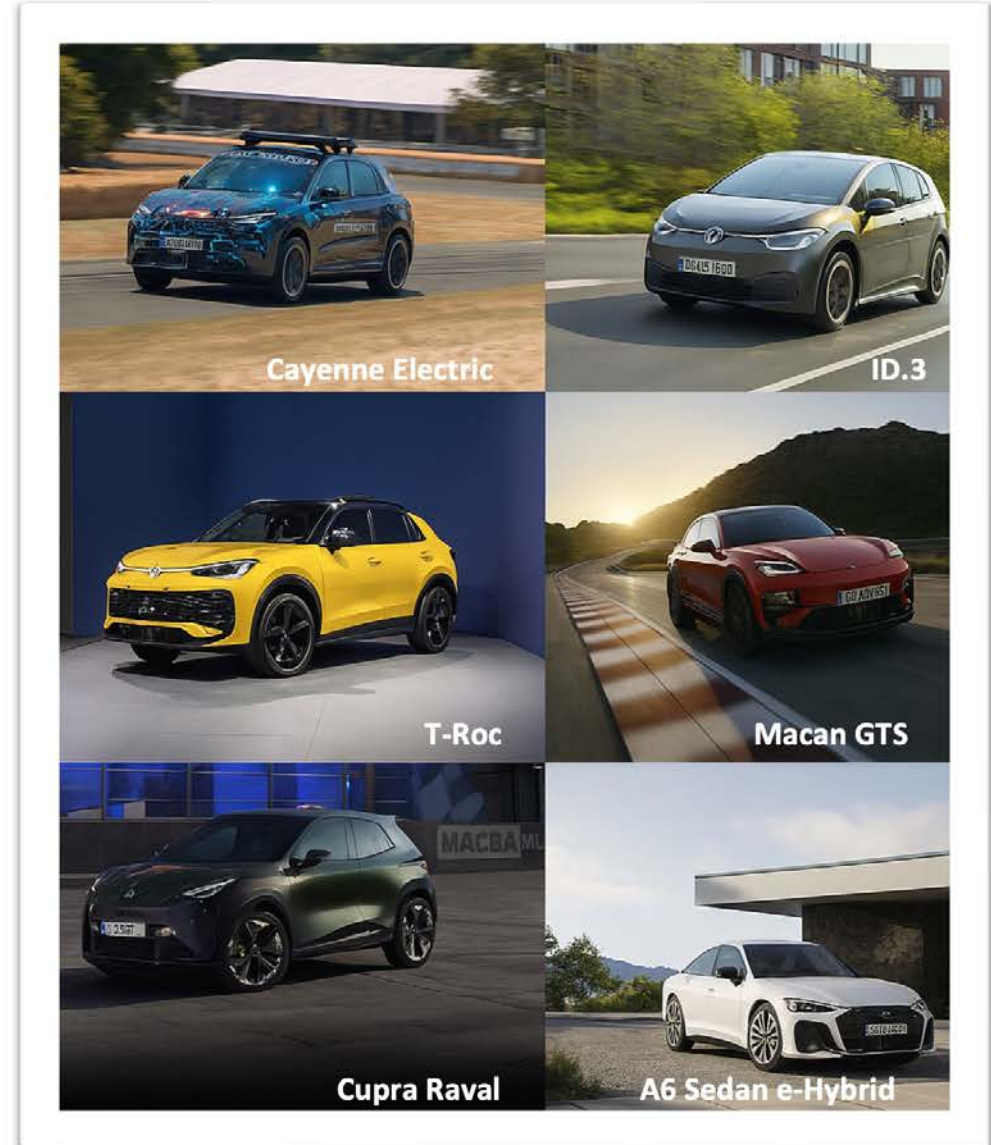
- › The distributorship agreement with VW AG was renewed for an indefinite period
- › Porsche and Bentley showrooms of D-Auto Suisse SA in Lausanne were transferred
- › Corporate Governance Rating Score increased to 9.64
- › 10th Sustainability Report

## Developments at Doğuş Otomotiv in 2025



# 2026 Launches Calendar

	1Q	2Q	3Q	4Q
VW PC	T-Roc Tiguan PHEV Tayron PHEV Tayron 2.0 TSI	ID .3 (New Model)		
VW LCV				Caddy (Facelift)
AUDI	Q3 Sportback A6 Sedan E-Hybrid		A6 Allroad A3 (Facelift) Q4 E-Tron (Facelift)	Q7 E3 CUV (New Model) Q9 (New Model)
SEAT / CUPRA	Seat Ibiza (Facelift) Seat Arona (Facelift)	Cupra Born (Facelift)		Cupra Raval (New Model)
PORSCHE	911 Turbo S (Facelift) Macan GTS	Cayenne Electric 911 GT 3 Sport Cabrio		
BENTLEY				Bentley New Supersports
LAMBORGHINI	Lamborghini Temerario			



## Key Strengths of Doğuş Otomotiv

- » 17 international brands
- » Ranked second in the Turkish market with a 15.1% market share
- » One-stop shop showroom concept, that combines sales, after-sales, financing and insurance services under one roof, offering an integrated mobility experience
- » Strong dividend distribution potential
- » A company strategy aiming at long-term value creation while maintaining a balance between optimum profitability and market share
- » Uncompromised customer satisfaction-oriented dynamic and attentive service approach leading to high customer loyalty
- » Significant investments in electric vehicle charging stations, digital transformation infrastructure and renewable energy sources
- » D-Charge offers users a reliable and accessible charging experience across Türkiye with a total of 621 sockets in 45 cities, comprising 254 AC and 367 DC sockets. With this performance, D-Charge ranked 11th among 182 charging station operators.



Dividends  
distributed in 2026

**TRY 6.6 billion**

(Gross dividend per share: TRY 30)

**12.72%**

dividend yield



In 2025

**~2.6 million**

total vehicle park

(Excluding Škoda)



In 2025

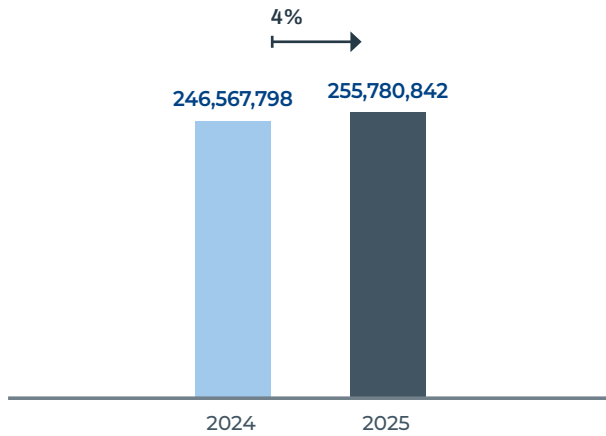
**208,170**

units vehicle sold

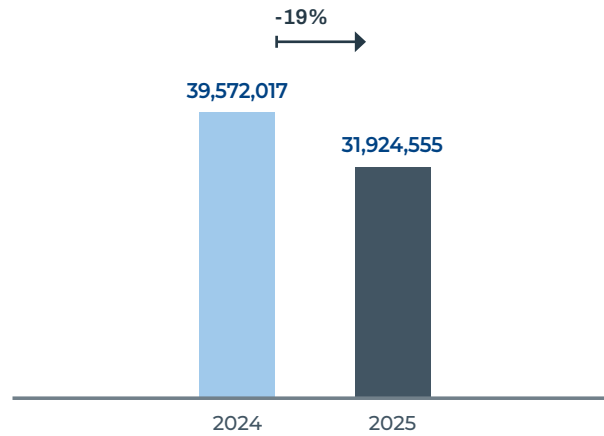
(Wholesale, including Škoda)

# Financial Performance

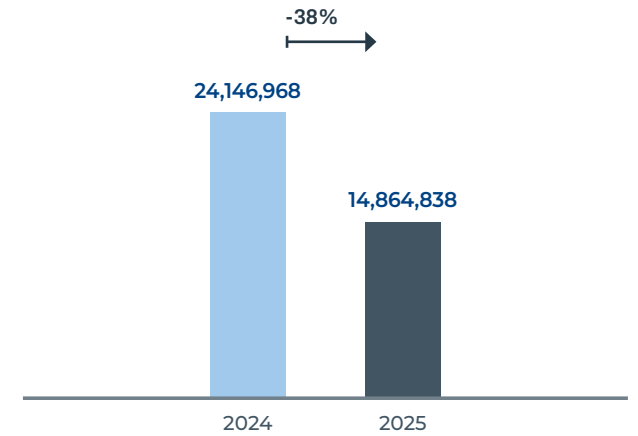
**SALES (mio TRY)**



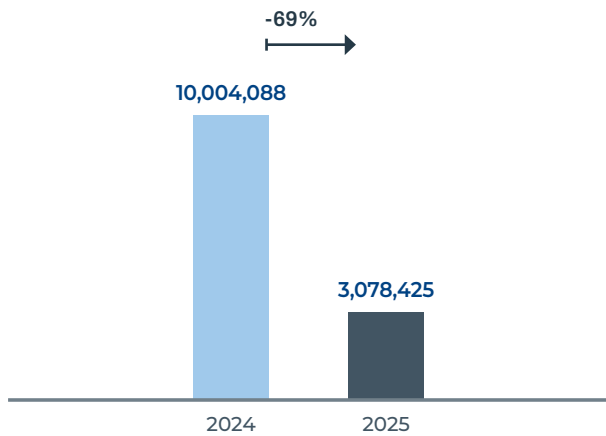
**GROSS PROFIT (mio TRY)**



**EBITDA (mio TRY)**

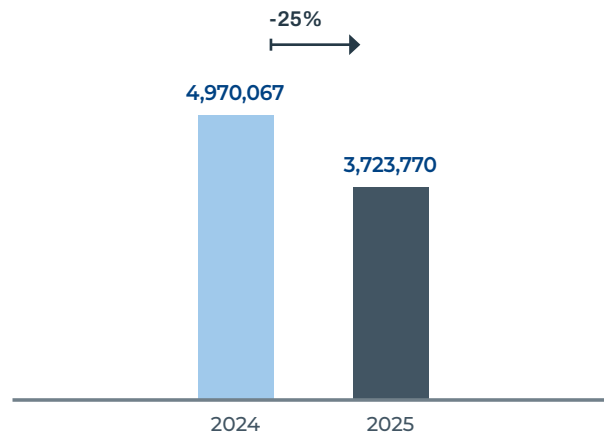


**NET PROFIT (mio TRY)**

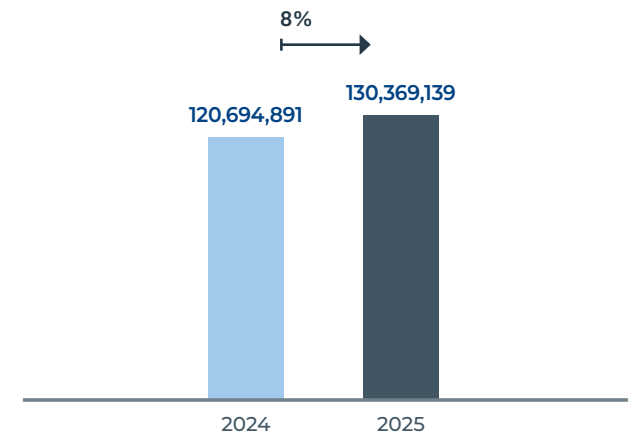


**CAPEX (mio TRY)**

Includes tangible asset entries



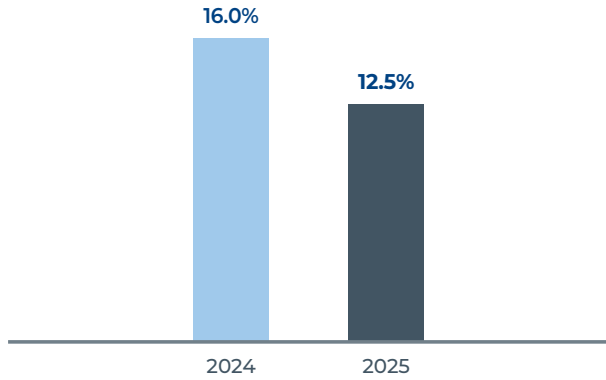
**TOTAL ASSETS (mio TRY)**



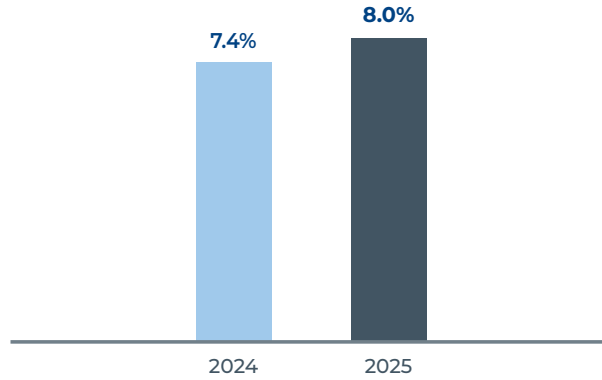
**NOTE:** Data for 2024 and 2025 are presented according to the purchasing power of 31.12.2025.

# Margins

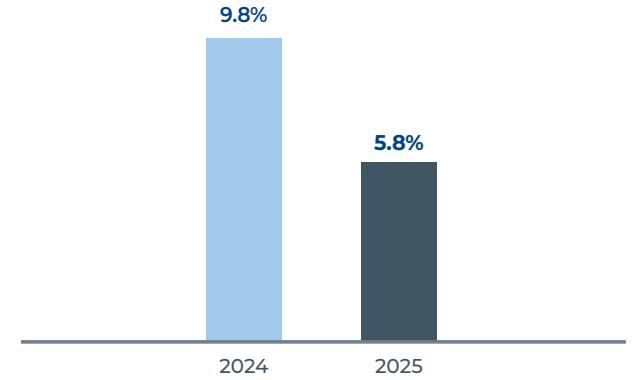
**GROSS PROFIT MARGIN (%)**



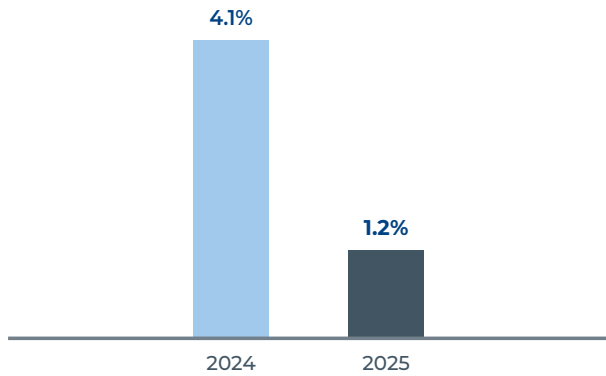
**OPERATING EXPENSES/SALES (%)**



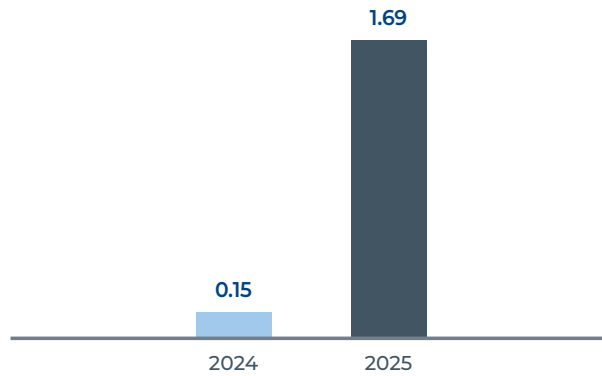
**EBITDA MARGIN (%)**



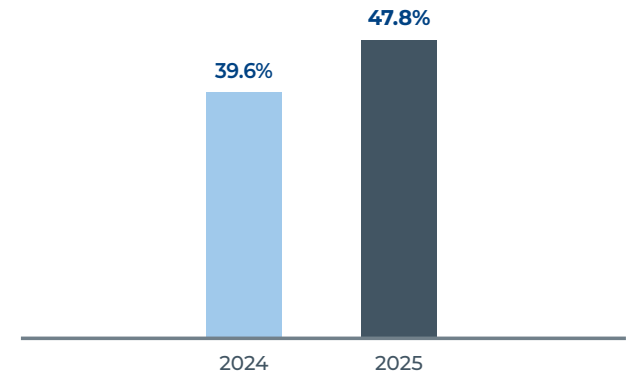
**NET PROFIT MARGIN (%)**



**NET DEBT/EBITDA (%)**



**TOTAL LIABILITIES/TOTAL ASSETS (%)**



**NOTE:** Data for 2024 and 2025 are presented according to the purchasing power of 31.12.2025.

## Digital Transformation at Doğuş Otomotiv



### Doğuş Otomotiv accelerates with Digital Transformation!

As Doğuş Otomotiv, we keep working with all our energy for the Digital Transformation that we started in 2017 within the scope of our future vision.

#### 2022

**Expanding digital transformation projects and digital applications across the company, implementation of data roadmap.**

- » Business agility applications
- » Digital project portfolio management
- » Number of completed digital projects: 73
- » Data roadmap
- » Go-DGTL Academy Digital Competency Development Program - Phase 3
- » Agile Product Owner (PSPO) Trainings
- » Cyber security and Authorized Dealer information security
- » ISO 27001
- » Digital Maturity Index

#### 2023

**Extending digital transformation projects, technologies and applications and the projects and steps within the scope of the data roadmap.**

- » Business agility applications
- » Digital project portfolio management
- » Number of completed digital projects: 100
- » Data roadmap - Phase 2
- » Go-DGTL Academy Digital Competency Development Program - Phase 4
- » Agile and data trainings
- » Cyber security and Authorized Dealer information security
- » ISO 27001
- » Digital Maturity Index
- » Authorized Dealer IT studies

#### 2024

**Expanding efforts to create value from data through digital projects and new technologies.**

- » Business agility applications
- » Digital project portfolio management
- » Data roadmap and data governance
- » Strategic AI ve GenAI studies
- » Go-DGTL Academy Digital Competency Development Program
- » Agile, UX/UI and data trainings
- » Cyber security and Authorized Dealer information security
- » ISO 27001
- » Digital Maturity Index
- » Authorized Dealer IT studies

#### 2025

**Expanding the use of digital projects and artificial intelligence.**

- » Business agility applications
- » Digital project portfolio management
- » Strategic AI ve GenAI studies
- » Artificial Intelligence Center of Excellence studies
- » Go-DGTL Academy Digital Competency Development Program
- » Agile, UX/UI and data trainings
- » Cyber security and Authorized Dealer information security
- » ISO 27001 and TISAX
- » Digital Maturity Index
- » Authorized Dealer IT studies
- » New technology investments

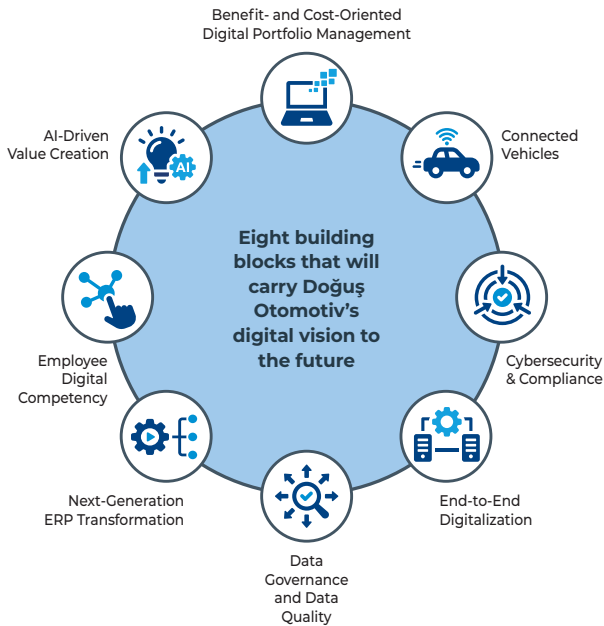
#### 2026

**Creating efficiency, speed, and sustainable business value across the organization through digital transformation and AI-driven initiatives.**

- » Business agility applications
- » Digital project portfolio management and business value tracking
- » AI-Driven value creation
- » AI Champion network and skills development
- » Data quality and data governance initiatives
- » Robotic Process Automation (RPA) efforts
- » Maintaining ISO 27001 and TISAX compliance processes

## Digital Transformation Strategy of Doğuş Otomotiv

### Doğuş Otomotiv Road Map for Digital Vision



### Project Categorization



### Supporting and Enabling Factors

#### 4 Digital Foundations

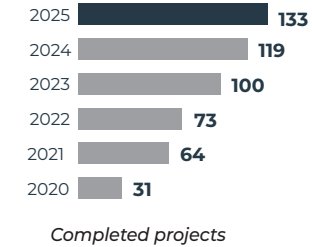
- » Agile (Portfolio Management)
- » Data and AI Management
- » Information Security
- » Employee Development/ Culture

## Doğuş Otomotiv's Focused Technologies and Digital Project Distributions

### Focused Technologies



### Digital Portfolio Management (Number of Projects)



### Number of Active Projects

**79**

### Number of Completed Projects

**133**



Savings from completed projects (time, cost, income):

**~257**

million TRY/year

Cost of all projects

**~283**

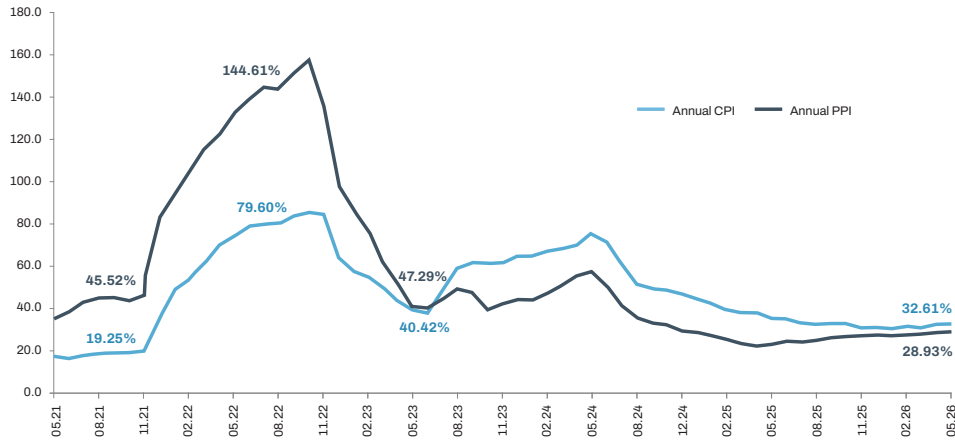
million TRY

## Macroeconomic Outlook



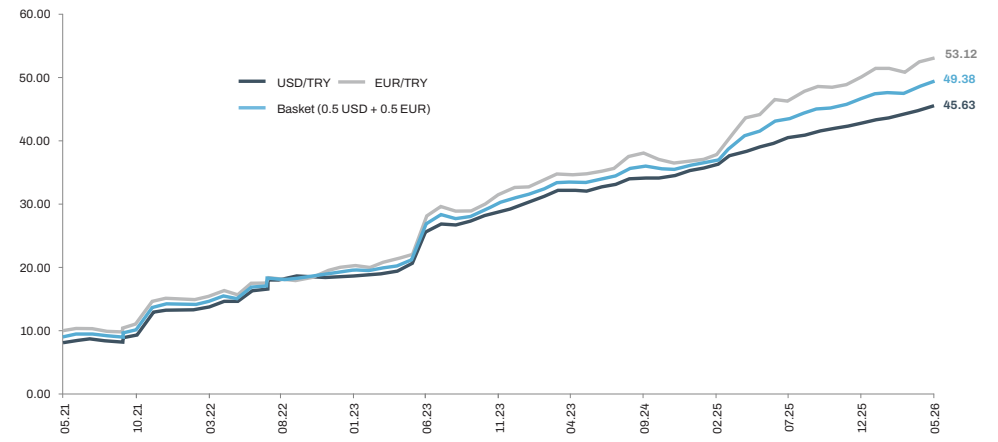
# Macroeconomic Indicators

## YoY Inflation (%)



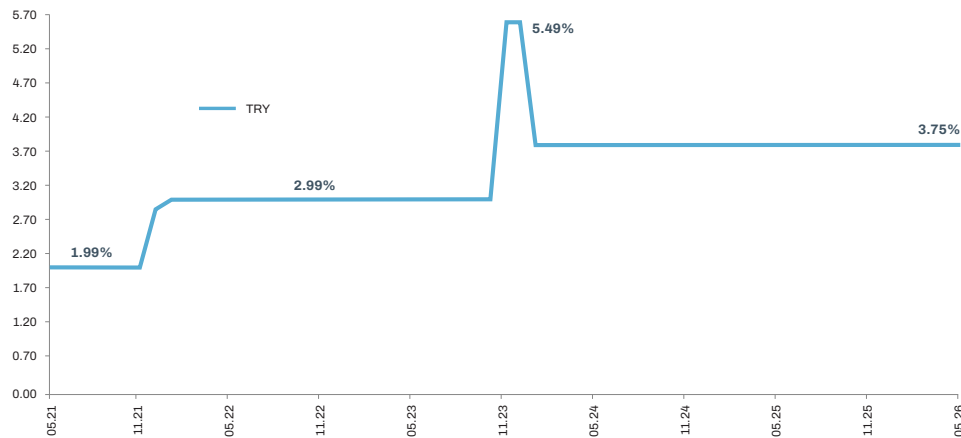
Source: The Central Bank of the Republic of Türkiye (CBRT)

## Nominal Exchange Rates



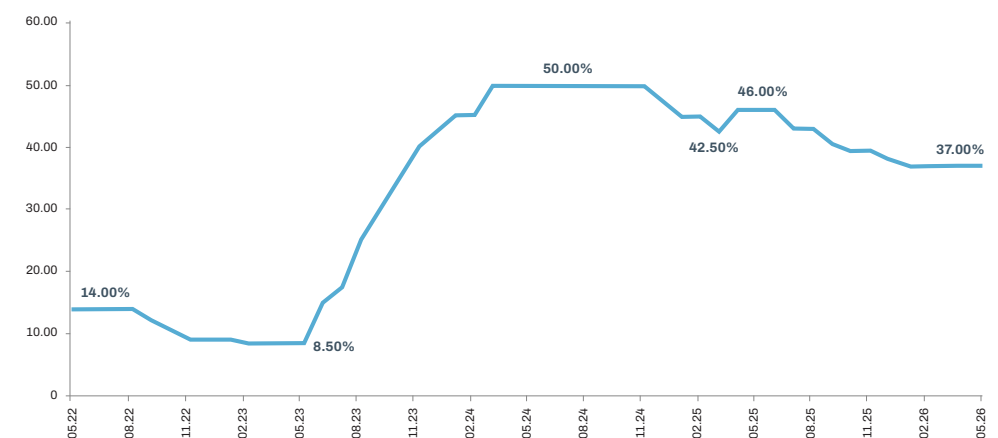
Source: The Central Bank of the Republic of Türkiye (CBRT)

## Auto Loan Rates (%)



Source: Garanti BBVA

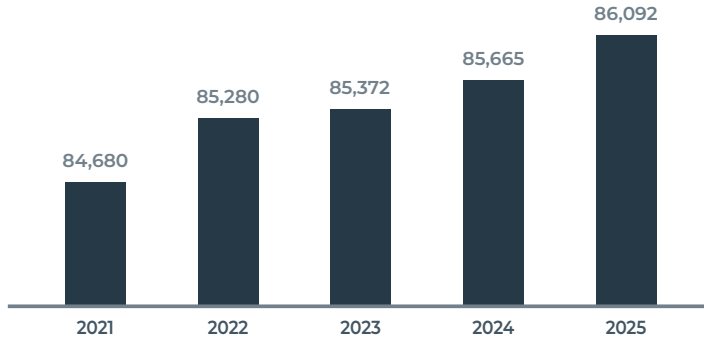
## CBRT Interest Rates - One-Week Repo (%)



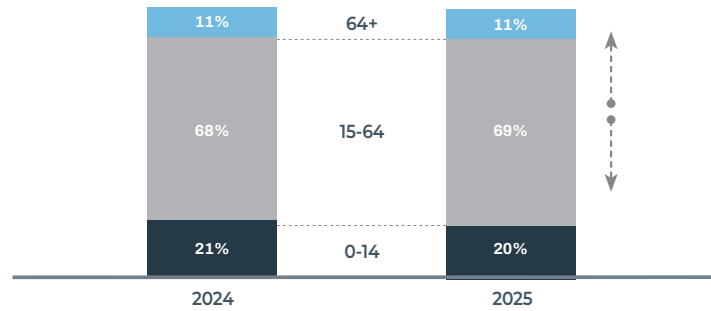
Source: The Central Bank of the Republic of Türkiye (CBRT)

# Population and Demography

Population Statistics ('000)

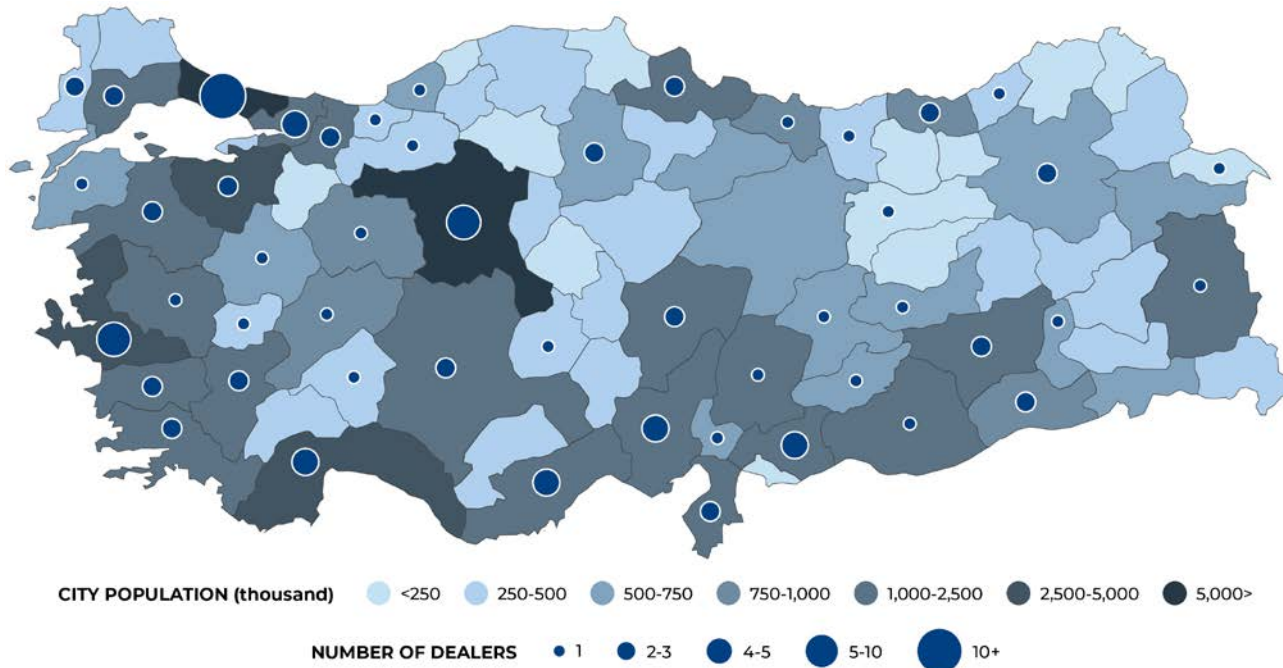


Age Demography



Source: Turkish Statistical Institute (TurkStat)

Population / Dealer Density



Young population is a main driver in Türkiye.

The population is expected to exceed

**90 million** in 2050.

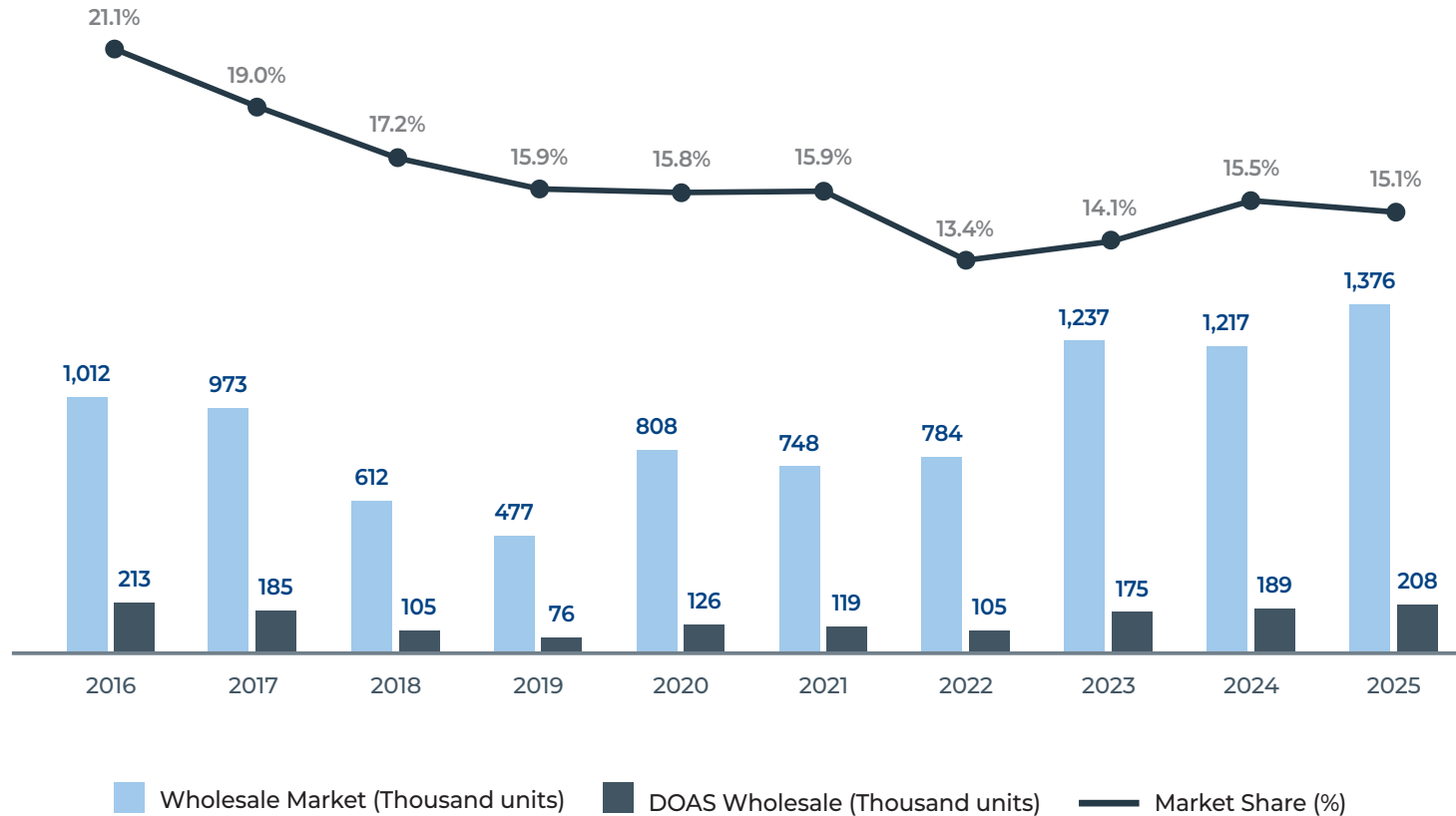
The median age of population increased from

**33.1** in 2021 to **34.9** in 2025.

## Automotive Market



## Türkiye Wholesale Performance - Passenger Cars + Light Commercial + Heavy Commercial (Market vs DOAS)



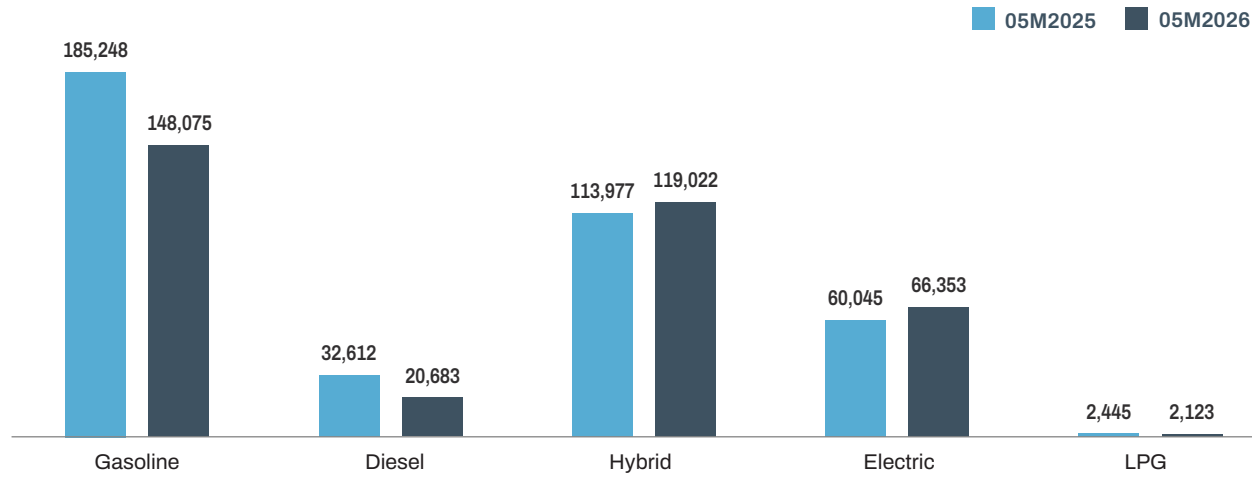
## DOAS Wholesales Performance

WHOLESALES (Units)	2025	2024	Change	2023	2022	2021
Volkswagen	110,670	98,134	13%	89,688	60,583	66,144
VW PV	87,055	75,634	15%	71,846	50,015	51,547
VW LCV	23,615	22,500	5%	17,842	10,568	14,597
Audi	24,864	20,433	22%	23,132	14,100	13,219
Škoda	45,352	43,726	4%	36,274	18,916	23,931
SEAT	10,156	12,369	-18%	11,089	5,933	12,367
CUPRA	13,084	10,366	26%	10,315	2,810	288
Porsche	1,364	1,139	20%	1,246	669	602
Bentley	38	37	3%	36	15	11
Lamborghini	28	22	27%	22	14	16
<b>PV Total</b>	<b>181,941</b>	<b>163,726</b>	<b>11%</b>	<b>153,960</b>	<b>92,472</b>	<b>101,981</b>
<b>LCV Total</b>	<b>23,615</b>	<b>22,500</b>	<b>5%</b>	<b>17,842</b>	<b>10,568</b>	<b>14,597</b>
<b>LV Total</b>	<b>205,556</b>	<b>186,226</b>	<b>10%</b>	<b>171,802</b>	<b>103,040</b>	<b>116,578</b>
Scania	2,614	2,879	-9%	2,775	1,804	2,192
<b>TOTAL</b>	<b>208,170</b>	<b>189,105</b>	<b>10%</b>	<b>174,577</b>	<b>104,844</b>	<b>118,770</b>

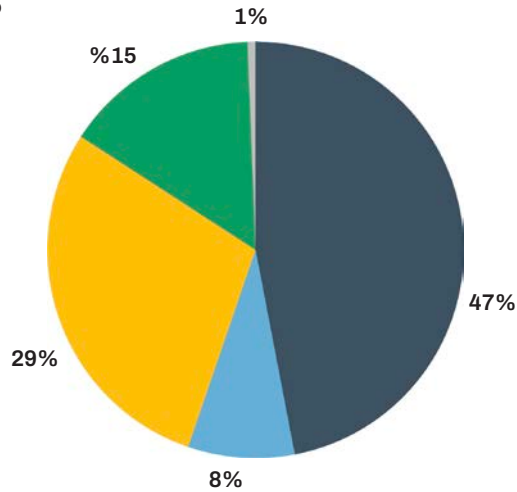
MARKET SIZE (Units)	2025	2024	Change	2023	2022	2021
PV	1,057,578	925,256	14%	931,142	563,281	547,141
LCV	286,179	258,106	11%	267,462	188,065	174,877
Total LV	1,343,757	1,183,362	14%	1,198,604	751,346	722,018
HCV	32,171	33,247	-3%	38,466	32,388	25,908
<b>TOTAL</b>	<b>1,375,928</b>	<b>1,216,609</b>	<b>13%</b>	<b>1,237,070</b>	<b>783,734</b>	<b>747,926</b>

DOAS WHOLESALE MARKET SHARE	2025	2024	Change	2023	2022	2021
PV	17.2%	17.7%	-0.5% BP	16.5%	16.4%	18.6%
LCV	8.3%	8.7%	-0.5% BP	6.7%	5.6%	8.3%
HCV	8.1%	8.7%	-0.5% BP	7.2%	5.6%	8.5%
<b>TOTAL</b>	<b>15.1%</b>	<b>15.5%</b>	<b>-0.4% BP</b>	<b>14.1%</b>	<b>13.4%</b>	<b>15.9%</b>

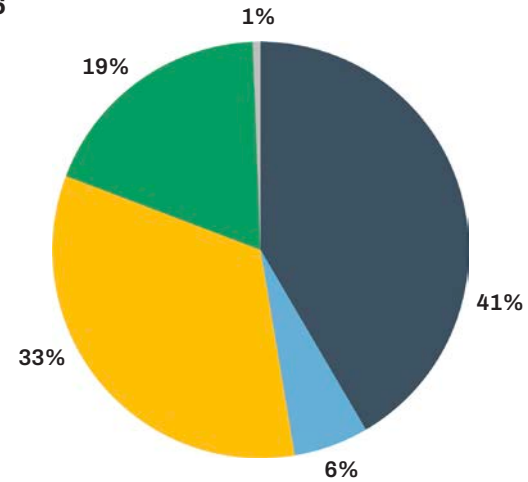
## Automobile Market - Distribution by Engine Type



MAY 2025



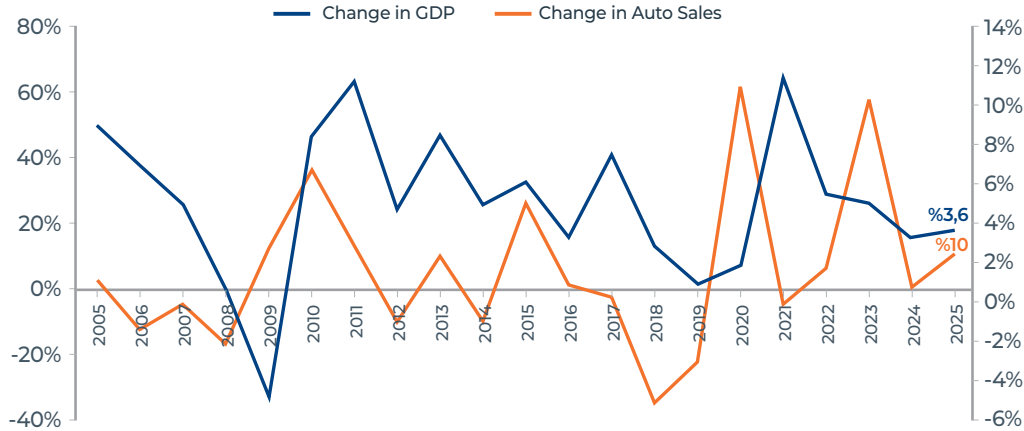
MAY 2026



■ Gasoline ■ Diesel ■ Hybrid ■ Electric ■ LPG

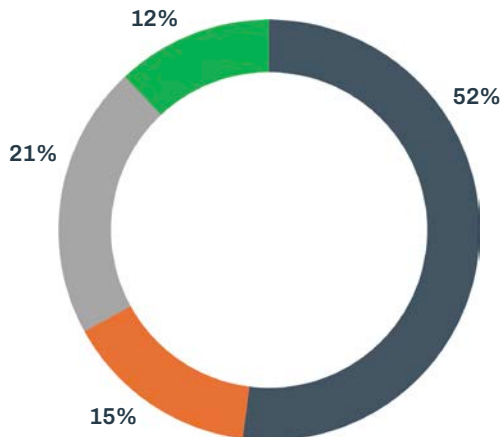
# Turkish Automotive Industry

## GDP vs Auto Sales



Source: The Turkish Statistical Institute (TurkStat) and Automotive Distributors' and Mobility Association

## Breakdown of Vehicles



Total Number of Road Motor Vehicles (million units):

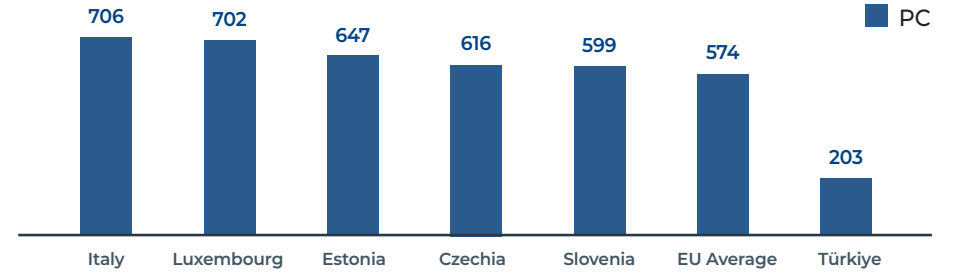
# 33.6

Source: TurkStat

- Car
- Small Truck
- Motorcycle
- Other

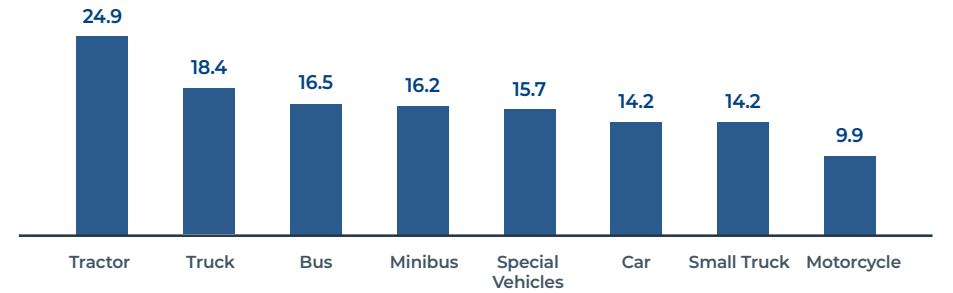
## Vehicle Ownership Per Capita

(Per 1,000 inhabitants)



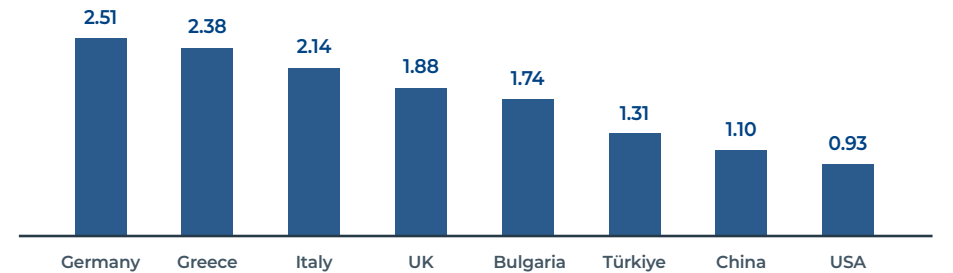
Source: ACEA Eurostat, EBS Consultancy

## Average Vehicle Age in Türkiye



Source: TurkStat

## Oil Prices (Liter, USD) - (15.05.2026)



Source: Global Petrol Prices

# Turkish Automotive Industry

## SCT Rates in Türkiye (%)

PASSENGER VEHICLES		
(24.07.2025)		
Engine Size (cc)	Sales Price (TRY)	SCT
≤ 1400	≤ 650,000	70%
	650,000 TL < x ≤ 900,000 TL	75%
	900,000 TL < x ≤ 1,100,000 TL	80%
	x > 1,100,000	90%
1400 < x ≤ 1600	≤ 850,000 TL	75%
	850,000 TL < x ≤ 1,100,000 TL	80%
	1,100,000 TL < x ≤ 1,650,000 TL	90%
	x > 1,650,000	100%
1600 < x ≤ 2000	≤ 1,650,000 TL	150%
	> 1,650,000 TL	170%
> 2000	≤ 1,650,000 TL	150%
	> 1,650,000 TL	170%
	-	220%

ELECTRIC VEHICLES		
(24.07.2025)		
Engine Power (kW)	Sales Price (TRY)	SCT
< 160 kW	≤ 1,650,000 TL	25%
	> 1,650,000 TL	55%
> 160 kW	≤ 1,650,000 TL	65%
	> 1,650,000 TL	75%

HYBRID VEHICLES			
(24.07.2025)			
Engine Size (cc)		Sales Price (TRY)	SCT
< 1800	> 50	≤ 1,250,000 TL	70%
		> 1,250,000 TL	80%
< 2500	> 100	≤ 1,650,000 TL	150%
		> 1,650,000 TL	170%
> 2500			220%

RECHARGEABLE HYBRID VEHICLES*		
(24.07.2025)		
Engine Size (cc)	Sales Price (TRY)	SCT
< 1600	≤ 1,350,000	45%
	> 1,350,000	75%
1600 < x ≤ 1800	≤ 1,350,000	85%

COMMERCIAL VEHICLES	
(24.07.2025)	
Tür	SCT
Panel van	4%
Combi with windows and seats	15%
Crafter	4%
Off-road vehicles with a max. loaded mass not exceeding 3,500 kg	50%

# Key Brand Highlights in 2025



## Passenger Vehicles

### VW PASSENGER VEHICLES

In 2025, Volkswagen Passenger Vehicles increased its market share from 7.6% to 8.2%, ranking second in the passenger vehicle market.

The brand increased its SUV sales by 51%, becoming by far the best-selling SUV brand in Türkiye.

### SEAT

SEAT achieved retail sales of 9,857 units in 2025.

SEAT became the first Doğuş Group brand to introduce hybrid vehicles to the market.

### CUPRA

CUPRA recorded total sales of 12,998 units in 2025, achieving its highest-ever sales volume and a record market share of 1.2%

CUPRA City Garage Istanbul, the brand's new experience and sales center, opened at Galataport and became the world's best-performing CUPRA City Garage with 1,135 vehicle sales.

### ŠKODA

Škoda Türkiye achieved a record sales volume of 45,321 units in 2025, ranking sixth among Škoda markets in Europe.

## Premium Cars

### AUDI

Continuing to expand its electric model portfolio in 2025, Audi also introduced the all-new A5, Q3, and A6 models to the Turkish market.

Audi Türkiye achieved its highest-ever sales performance in Türkiye, reaching 24,832 units sold.



### BENTLEY

Bentley has revived the “Supersports” name, first used 100 years ago, to introduce the new Bentley Continental GT Supersports, its performance-focused luxury model.



### LAMBORGHINI

Lamborghini completed its transition to hybridization across its entire product range by adding its second hybrid model Temerario to its lineup.



### PORSCHE

Porsche achieved a record sales figure of 1,207 units in 2025, and Turkey became the third market in the world with the highest EV penetration rate at 72%.

Porsche Studio Istanbul, the largest Porsche Studio in Europe, commenced operations in 2025.



## Commercial Vehicles

### VOLKSWAGEN COMMERCIAL VEHICLES



### SCANIA



### MEILLER




### WIELTON




## Mobility and Other Activities

### THERMO KING




As one of the leading brands in the cold chain transportation sector, Thermo King sustained its success in 2025 by delivering precision temperature-controlled logistics solutions tailored to diverse operational needs.

### DOD




DOD achieved sales of 20,453 used vehicles in 2025.

### DOĞUŞ MARINE



In 2025, Doğuş Marine expanded its product portfolio by signing a distributorship agreement with luxury motor yacht manufacturer Riviera.

### MATE.



MATE. made a rapid entry into the Turkish market in 2025 with its micro-mobility vision.

### SPARE PARTS AND LOGISTICS



Spare Parts and Logistics ranked among the top European logistics centers in 2025 in terms of spare parts availability within the VW AG network.

## Highlights from Subsidiaries and Affiliates in 2025

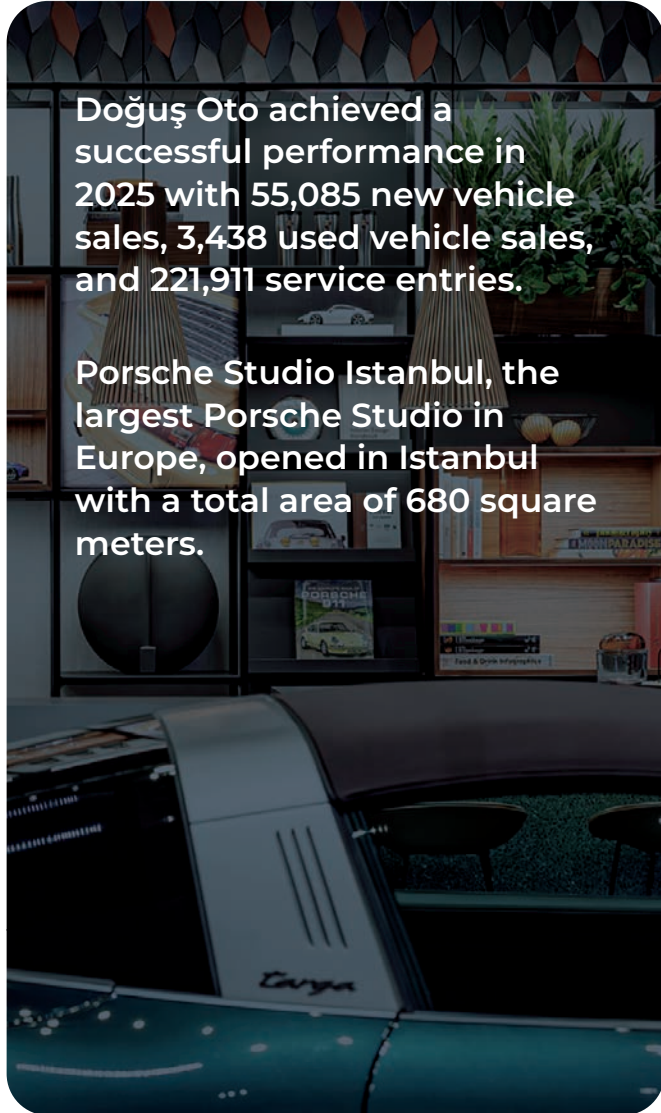


## Subsidiaries

### DOĞUŞ OTO

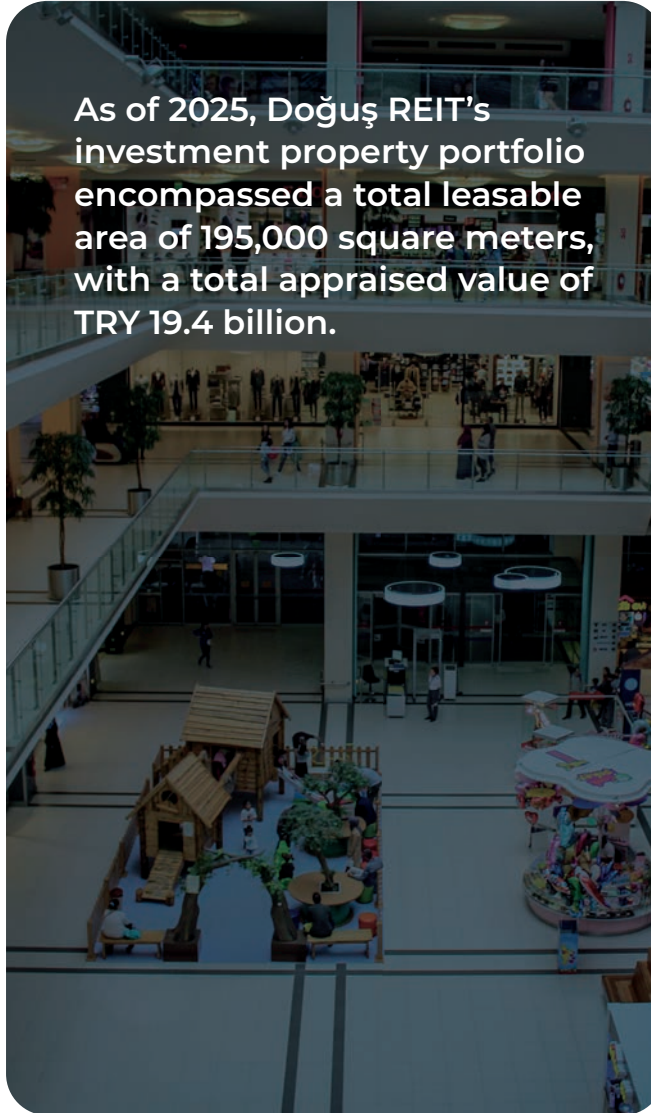
Doğuş Oto achieved a successful performance in 2025 with 55,085 new vehicle sales, 3,438 used vehicle sales, and 221,911 service entries.

Porsche Studio Istanbul, the largest Porsche Studio in Europe, opened in Istanbul with a total area of 680 square meters.



### DOĞUŞ GYO

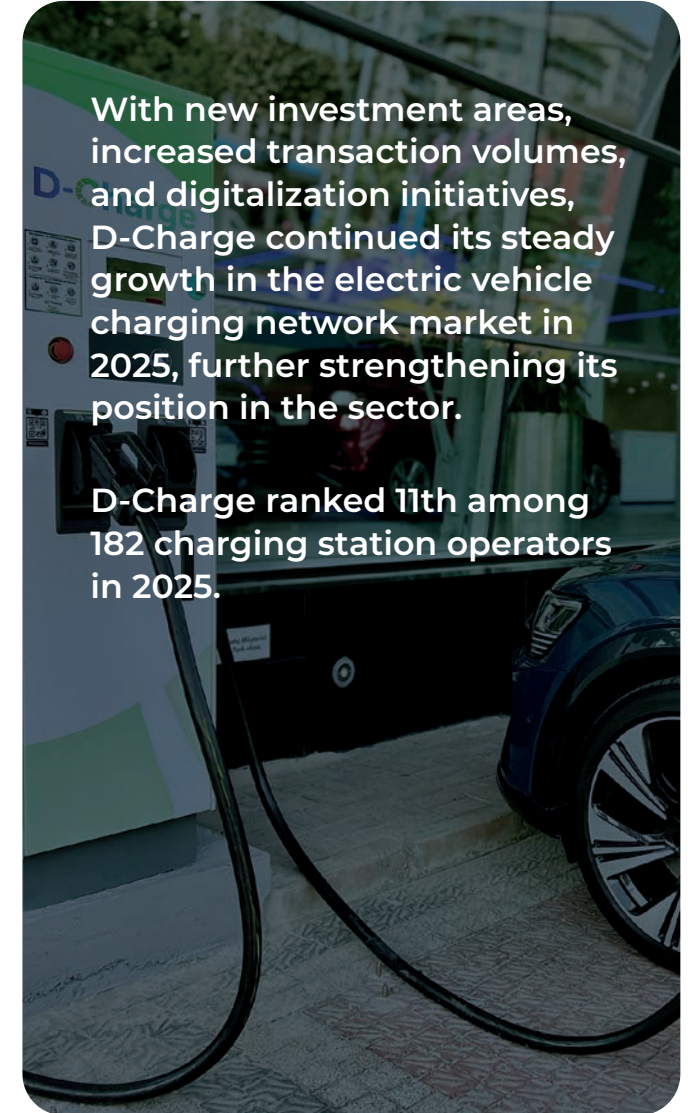
As of 2025, Doğuş REIT's investment property portfolio encompassed a total leasable area of 195,000 square meters, with a total appraised value of TRY 19.4 billion.



### D-CHARGE

With new investment areas, increased transaction volumes, and digitalization initiatives, D-Charge continued its steady growth in the electric vehicle charging network market in 2025, further strengthening its position in the sector.

D-Charge ranked 11th among 182 charging station operators in 2025.



## Associates

### vdf - VW DOĞUŞ FİNANS

In 2025, vdf achieved 38,941 active loans, with its total loan portfolio amounting to TRY 38.4 billion.

Generating total annual net premiums of TRY 6.7 billion, vdf Insurance increased the number of policies to 429 thousand.

vdf Factoring reached a transaction volume of TRY 258.6 billion and a total asset value of TRY 6.6 billion.

vdf Fleet Management had a successful year, reaching 10,000 active contracts.

### TÜVTÜRK

TÜVTÜRK achieved growth in all areas of activity in 2025, increasing its turnover by 65.5% from TRY 19.6 billion to TRY 29.9 billion.

TÜVTÜRK has conducted a total of 273 million vehicle inspections to date.

With cumulative investments reaching USD 1.5 billion, TÜVTÜRK has contributed TRY 67.9 billion to the public since the day it became operational. This figure amounted to TRY 24 billion in 2025.

### DOĞUŞ SİGORTA

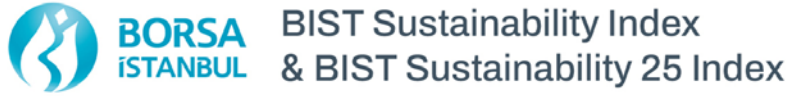
In 2025, Doğuş Sigorta achieved its goals by attaining 76% growth.

Insurance transactions of all companies in Doğuş Group were carried out by Doğuş Insurance in 2025.

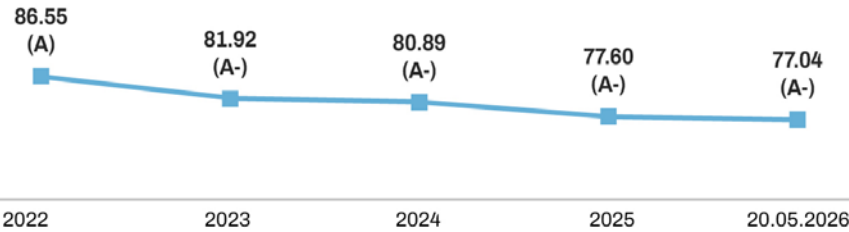
## Corporate Governance and Sustainability



## Corporate Sustainability



Corporate Sustainability Rating Score<sup>1</sup>



#15/241 ranking in the global Specialty Retailers industry



Among the top 5% companies worldwide



Ranked #4 out of 435 in the global Retail sector (Top 2%)

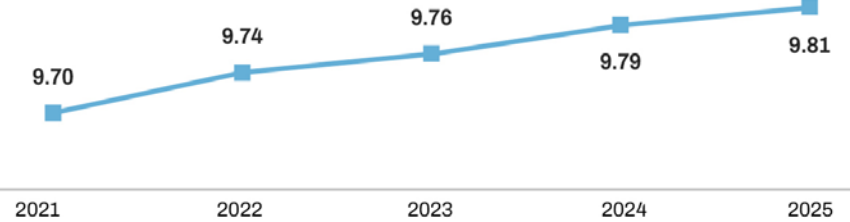


FTSE4Good Emerging Index

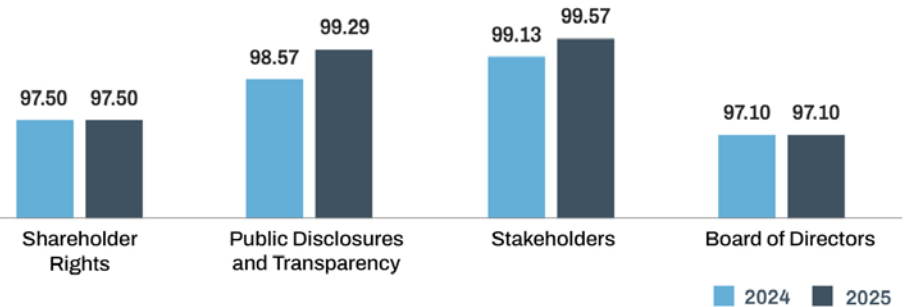
## Corporate Governance

14 consecutive years of sustainable and remarkable performance growth

Corporate Governance Principles Compliance Rating Score



Breakdown of Corporate Governance Principles Compliance Rating Score



<sup>1</sup> According to the rating assessments conducted by LSEG, the scores for 2022, 2023, and 2024 reflect the performance of the respective fiscal years. As the performance for the 2025 fiscal year has not yet been disclosed, the score as of December 31, 2025 has been used.

## Traffic is Life!



**Increasing traffic safety awareness**  
since 2004

Strategy of taking an active stance in **social media and digital platforms**

**Training programs**  
tailored to different target groups

- » As the longest-running corporate responsibility project in the sector, Traffic is Life! Platform has been carrying out awareness-raising activities for different target groups on traffic safety for 22 years, which will change the traffic behavior and habits of individuals of all age groups and raise public awareness.
- » “Traffic is Life!” has adopted “Life is in traffic, now it’s your turn!” as its communication slogan for 2026, inviting all segments of society to become part of a culture of road safety. By drawing attention to the roles individuals assume in traffic throughout their daily lives, the project aims to promote safer and more responsible behaviour.

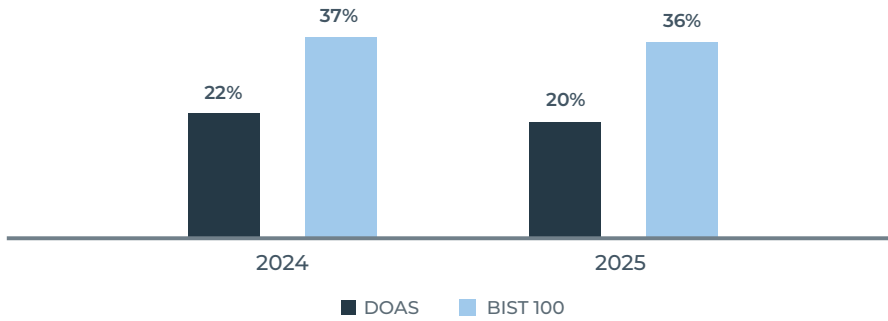
- » As part of the “Child Safety in Traffic” project, carried out at the Children’s Traffic Education Park established by Küçükçekmece Municipality on an area of approximately 5,000 square metres, 42,000 students aged 5–12 receive both theoretical and practical training each year under the coordination of Küçükçekmece Municipality and the Küçükçekmece District Directorate of National Education.
- » The “Safe Traffic Skills” project was launched with the Tohum Autism Foundation to improve the safety of individuals with autism in traffic. The project develops tailored educational materials and provides training and workshops for students with autism, teachers and parents in various cities.

## Investor Relations

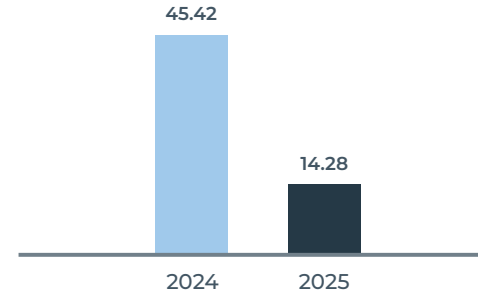


## Doğuş Otomotiv Investor Relations

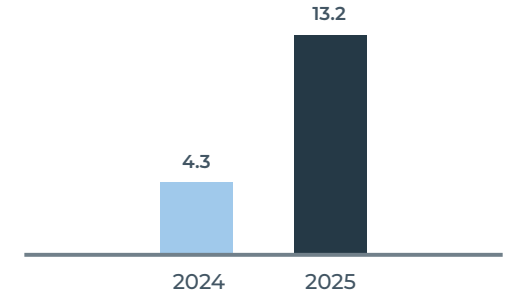
**PERCENTAGE OF FOREIGN OWNERSHIP (%)**



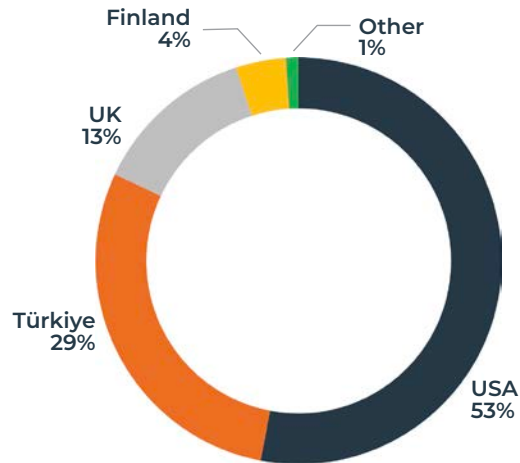
**EARNINGS PER SHARE**



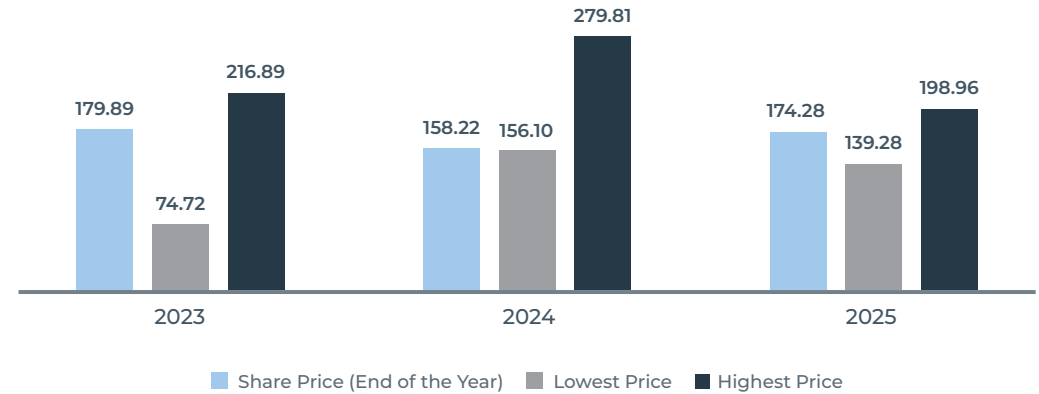
**PRICE/EARNINGS RATE**



**DISTRIBUTION OF INSTITUTIONAL FOREIGN INVESTORS\***



**SHARE PRICES**



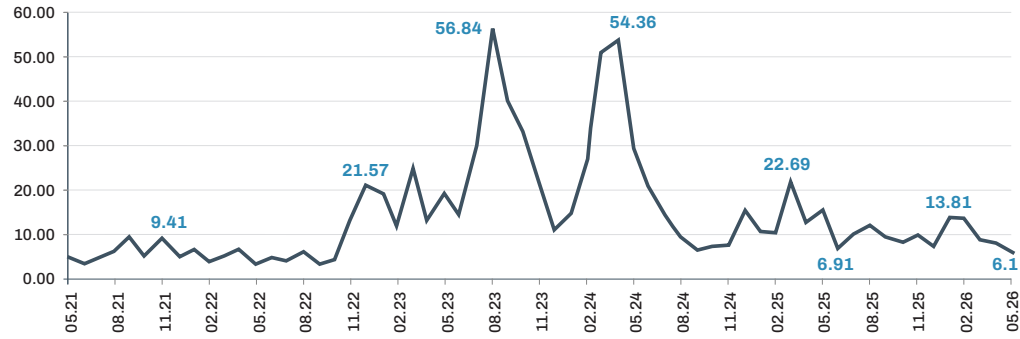
Source: Finnet (15.05.2026)

\* Distribution of institutional foreign investor shares by country/region. Foreign institutional investors trading through Turkish resident institutions are also included in this breakdown.

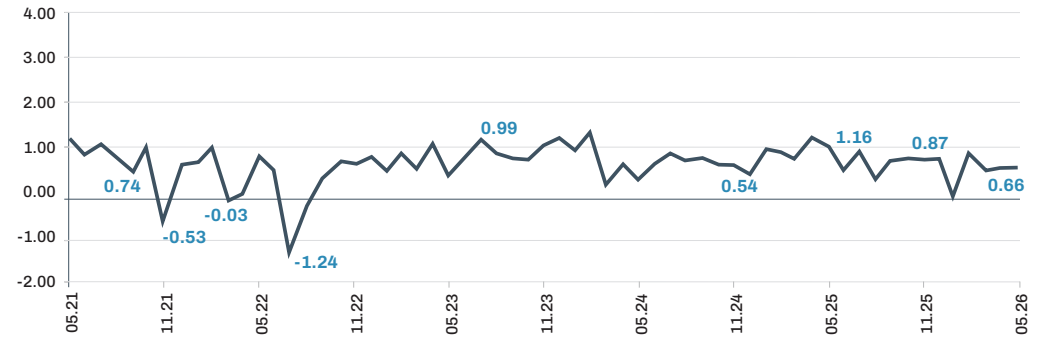
Source: BD Corporate

## Stock Performance

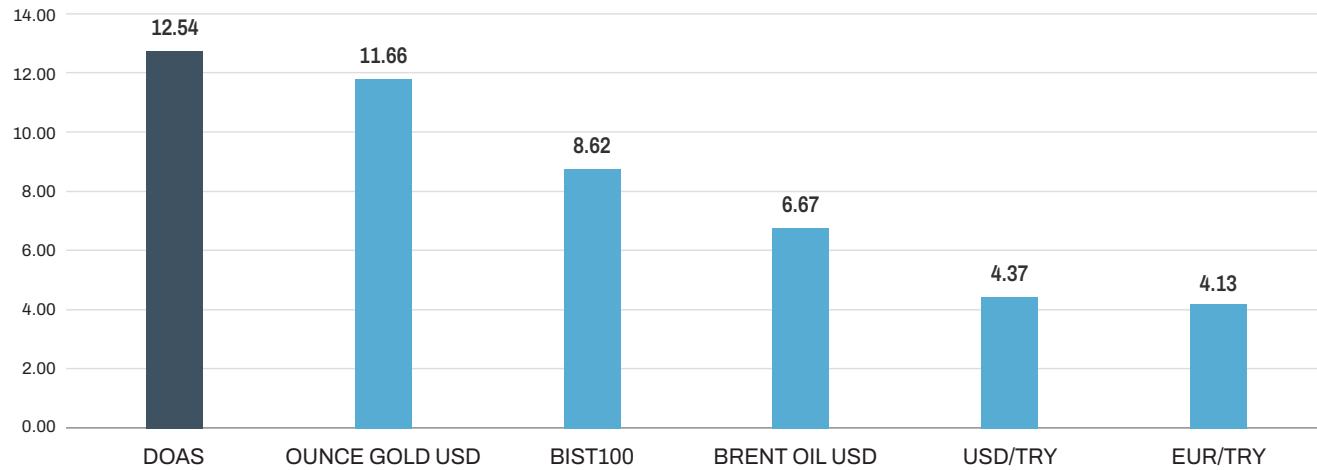
### DOAS Trading Volume



### Beta



### 2021-2026 Return on Investment (mio TRY)\*



\* It represents the return of the investment of TRY 1,000,000 made in 31 May 2021 as of 26 May 2026.

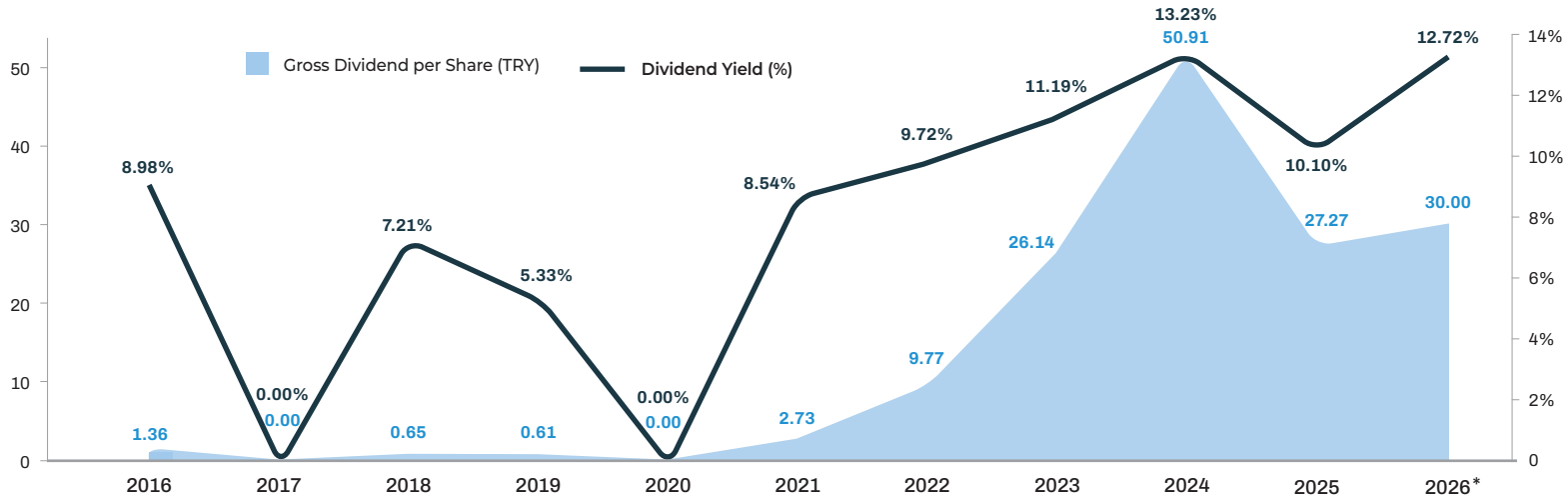
Source: Investing.com

## Stock Performance

### 2026 Dividend Champion!

Supporting its sustainable growth approach with a strong dividend policy, Doğuş Otomotiv became Borsa İstanbul's dividend champion in 2026, with a dividend yield of 12.72%.

### Dividend Distribution Table



\* The first instalment of the dividend was paid on 13 April 2026, while the second instalment will be paid on 13 August 2026.

Source: temettuhisseleri.com



Over the last 10 years

**TRY 32.6 billion**

in dividends

Strong dividend distribution policy

BIST Dividend & BIST Dividend 25 Index

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