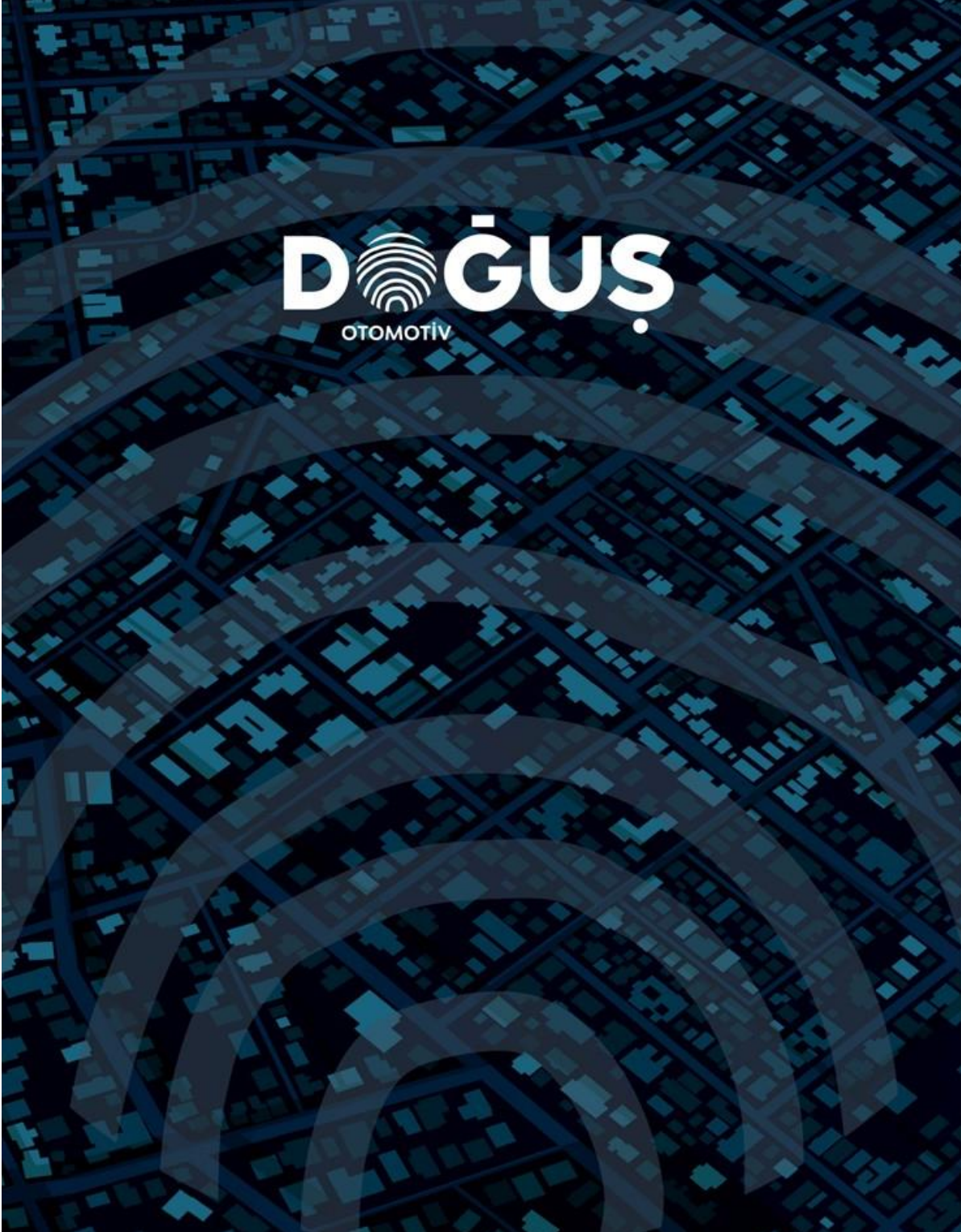


INTERIM REPORT

1Q 2026





KPMG Bağımsız Denetim ve
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CONVENIENCE TRANSLATION INTO ENGLISH OF THE REVIEW REPORT RELATED TO INTERIM REPORT ORIGINALLY ISSUED IN TURKISH

To the Board of Directors of Doğu Otomotiv Servis ve Ticaret Anonim Şirketi

We have been appointed to review whether the consolidated financial information included in the accompanying interim report of Doğu Otomotiv Servis ve Ticaret Anonim Şirketi (the "Company") and its subsidiaries (together will be referred as "the Group") dated 31 March 2026 is consistent with the reviewed condensed consolidated interim financial statements. Management is responsible for the preparation of this Interim Report. Our responsibility is to express a conclusion whether the consolidated financial information included in the Interim Report is consistent with the reviewed condensed consolidated interim financial statements and explanatory notes expressed in the auditor's review report dated 11 May 2026.

We conducted our review in accordance with Standard on Review Engagements 2410 *Review of Interim Financial Information Performed by the Independent Auditor of the Entity*. Our review consists of review procedures as to whether the condensed consolidated interim financial information included in the Interim Report is consistent with the reviewed condensed consolidated interim financial statements and explanatory notes. A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Based on our review, nothing has come to our attention that causes us to believe that the consolidated financial information in the accompanying Interim Report is not consistent, in all material respects, with the reviewed condensed consolidated interim financial statements and explanatory notes.



Other Matter

The annual report of the Group for the year ended 31 December 2025 were audited and the interim report for the three-month period ended 31 March 2025 were reviewed by another auditor who expressed an unmodified opinion on the annual report on 27 February 2026 and unmodified conclusion on the interim report on 12 May 2025, respectively.

KPMG Bağımsız Denetim ve Serbest Muhasebeci Mali Müşavirlik A.Ş.

Gönenç Sönmez, SMMM
Independent Auditor
11 May 2026
İstanbul, Türkiye

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1 - CORPORATE OVERVIEW

a. Corporate Information

Title	Doğuş Otomotiv Servis ve Ticaret Anonim Şirketi
Address	Maslak Mahallesi, Ahi Evran Caddesi, No: 4, İç Kapı No: 3, 34485 Sarıyer / İSTANBUL
Headquarters	Şekerpınar Mahallesi, Anadolu Caddesi No: 45D, 41490 Çayırova / KOCAELİ
Phone	(262) 676 90 90
Fax	(262) 676 76 65
Trade Registry No	429183 - 376765
E-mail	investorrelations@dogusotomotiv.com.tr
Website Address	www.dogusotomotiv.com.tr/en/home
Central Registration System No	0309011471300010

b. Activities

Doğuş Otomotiv, the representative of 18 international brands and 19 affiliated product groups, each of which is the leader in its own sector, including passenger cars, light commercial vehicles, heavy vehicles, industrial and marine engines, and cooling systems sectors, offers its individual and corporate customers a wide product portfolio that includes the Volkswagen Passenger Cars, Audi, SEAT, CUPRA, Škoda, Bentley, Lamborghini, Porsche, Volkswagen Commercial Vehicles, and Scania brands and more than 80 models of these brands. The company also competes with the Scania brand in the industrial and marine engines market, with the Thermo King brand in the cooling systems market, and with the Meiller brand in the semi-trailer tipper products market. The sales and servicing of semi-trailer products in Türkiye are also provided under the Wielton brand. In addition, under the DOD brand, Doğuş Otomotiv offers services to its used vehicles customers. As for after-sales services and spare parts in the maritime sector, the company operates within a corporate structure under the Doğuş Marine brand. In addition, the Company provides sales and after-sales services in Türkiye for Novamarine boats and speedboats, Aerofoils e-foil products, and Riviera motor yachts. Furthermore, as of 2026, the Company has undertaken the distributorship of the Linssen Yachts brand in Türkiye and has started to provide sales and after-sales services for the brand. In 2023, Doğuş Şarj Sistemleri Pazarlama ve Ticaret A.Ş. commenced its operations in the establishment and operation of charging units, charging stations, a charging network, and the provision of charging services. In addition, Doğuş Otomotiv provides sales and after-sales services for MATE.Bike electric bicycles in Türkiye. Upholding unconditional customer satisfaction as its foremost priority, the company maintains the most extensive Authorized Dealer and Service network in the country. More than 750 customer service points throughout Türkiye offer Doğuş Otomotiv's customers extensive and uninterrupted sales, service, and spare parts services.

In addition to its import and distributorship operations, Doğuş Otomotiv continues to operate in areas such as consumer finance, fleet management, spare parts and accessories sales, logistics and customer services, used vehicle sales, express service, vehicle inspection, and insurance, in line with its strategy of having a presence in all rings of the automotive value chain. With the Value and Care Center established in 2014 as part of the customer satisfaction efforts, our company provides 24/7 roadside assistance to its customers.

Doğuş Otomotiv shares, which were offered to the public in 2004, are traded on the Borsa Istanbul (BIST) with the code "DOAS.IS". Our company published its first Corporate Sustainability Report in 2009 and signed the United Nations Global Compact in 2010. As part of its product and service responsibility, our company has been engaging in social awareness activities for the past 22 years without interruption, starting with the slogan "Traffic is Life!" in 2004, in an attempt to raise awareness about safe driving in traffic. The program aligns with Goal 3.6 of the UN Sustainable Development Goals and continues to contribute to personal and social security through awareness initiatives on traffic safety in education and training settings.

Doğuş Otomotiv continued to be listed in the BIST Sustainability Index as of March 2026. Our company has been also listed in the BIST Sustainability 25 Index, which started to be published on November 21, 2022, and consists of large and liquid companies with a high sustainability performance.

Reflecting its strong financial performance and sustainable growth strategies, our company continues to be listed on the BIST Dividend, BIST Dividend 25, BIST 500 and BIST 50 indices.

c. Information on Capital Structure and Partnership

The paid-in capital of our company, consisting of 220,000,000 shares with a nominal value of 1 TRY each, without different types of shares and privileges granted to certain shareholders, is 220,000,000 TRY and the registered capital ceiling is 1,000,000,000 TRY. No capital increase or issuance of any capital market instruments was made by our Company within the period.

Partner's Business Name	Capital Share	
	TRY	%
Doğuş Holding A.Ş.	133,099,708	60.50
Doğuş Sigorta Aracılık Hizmetleri A.Ş.	292	0.00
Other	86,900,000	39.50
TOTAL	220,000,000	100.00

d. Borad of Directors and Executive Board

Board of Directors

Name, Surname	Duty	Starting Date	Duration
Emir Ali Bilalođlu	Chairman of the Board of Directors, CEO	March 26, 2026	1 year
Gür Çađdaş	Vice Chairman of the Board of Directors, Corporate Governance and Sustainability Committee Member, Early Risk Detection Committee Member	March 26, 2026	1 year
Koray Arıkan	Board Member, Corporate Governance and Sustainability Committee Member, Early Risk Detection Committee Member	March 26, 2026	1 year
Özlem Denizmen Kocatepe	Board Member, Remuneration and Nomination Committee Member	March 26, 2026	1 year
Adnan Memiş	Independent Board Member, Head of Audit Committee, Head of Early Risk Detection Committee	March 26, 2026	1 year
Osman Cem Yurtbay	Independent Board Member, Head of Corporate Governance and Sustainability Committee, Audit Committee Member, Head of Remuneration and Nomination Committee	March 26, 2026	1 year

Executive Board

Name, Surname	Duty
Emir Ali Bilalođlu	Chairman of the Board of Directors, CEO
Kerem Talih	Chief Financial Officer, Vice Chairman of the Dođuş Şarj Sistemleri Pazarlama ve Ticaret A.Ş.
Koray Bebekođlu	Chief Digital Transformation and Corporate Communications Officer
Giovanni Gino Bottaro	Chief Brand Officer - Volkswagen Passenger Cars, Chairman of the Dođuş Şarj Sistemleri Pazarlama ve Ticaret A.Ş.
Anıl Gürsoy	Chief Brand Officer - SEAT, CUPRA, Porsche and DOD
Kerem Galip Güven	Chief Brand Officer - Audi, Bentley and Lamborghini
Mustafa Karabayır	Chief Spare Parts and Logistics Officer
Tolga Senyücel	Chief Brand Officer - VW Commercial Vehicles, Scania, DOD Heavy Vehicles, Thermo King, Meiller, Wielton; Managing Director of Gebze and Tuzla Service Points
Mustafa Murat Uluer	Director of Dođuş Marine
Yalçın Cihan Biciođlu	Director of Human Resources and Process Management

e. Financial Rights

The sum of the financial rights, including the salaries and similar payments provided to the members of our company's management body and persons with administrative responsibility, and the health insurance and the employer's share in SSI amount to 617,792 thousand TRY (March 31, 2025: 501,190 thousand TRY).

2 – PROFIT DISTRIBUTION POLICY AND DIVIDEND PAYMENT

Dividend payments are made in accordance with the legislation and the "Dividend Distribution Policy" approved by the General Assembly and available on the website: www.dogusotomotiv.com.tr/en/home. As a result of our company's activities in 2025, the company earned;

- a net profit after tax of 8,200,527,485 TRY, based on its financial statements prepared in accordance with the Tax Procedure Law legislation, and
- a net profit after tax of 3,141,080,000 TRY, based on its consolidated financial statements prepared and independently audited in accordance with the Capital Markets Board legislation.

The proposal regarding the distribution of the profit for the fiscal year, as summarized below, including the determination of a total cash dividend distribution of TRY 6,600,000,000, to be paid in two equal installments and authorization of the Board of Directors to determine the distribution date, was approved at the General Assembly Meeting held on March 26, 2026.

Dividend Distribution Table - Summary (TRY)	According to CMB	According to Legal Records
Net Profit for the Period (After Tax)	3,141,080,000	8,200,527,485
Previous Years' Losses (-)	-	-
Total Dividends Payable in Cash	6,600,000,000	
General Legal Reserves	658,900,000	
Transferred to Extraordinary Reserves	-	941,627,485

3 – SUBSIDIARIES, AFFILIATES, BUSINESS PARTNERSHIPS

Shares in affiliates and business partnerships show the total amount of owned shares together with subsidiaries.

a. Subsidiaries

	March 31, 2026	December 31, 2025
Doğuş Oto Pazarlama ve Ticaret A.Ş.	96.20	96.20
Doğuş Şarj Sistemleri Pazarlama ve Ticaret A.Ş.	100.00	100.00
Doğuş Gayrimenkul Yatırım Ortaklığı A.Ş.	94.44	94.44

b. Affiliates

	March 31, 2026	December 31, 2025
Doğuş Holding A.Ş. (*)	3.66 (0.03)	3.66 (0.03)
Doğuş Sigorta Aracılık Hizmetleri A.Ş.	41.99	41.99
Doğuş Bilgi İşlem ve Teknoloji Hizmetleri A.Ş.	21.76	21.76
VDF Servis ve Ticaret A.Ş.	48.79	48.79
Yüce Auto Motorlu Araçlar Ticaret A.Ş. (**)	50.00	50.00

(*) Participation rates of our subsidiary Doğuş Oto Pazarlama ve Ticaret A.Ş are shown in parentheses.

(**) Although Doğuş Otomotiv owns 50% of the shares of Yüce Auto (distributor of Skoda brand vehicles), it does not have control over the company's activities.

c. Business partnerships

	March 31, 2026	December 31, 2025
TÜVTURK Kuzey Taşıt Muayene İstasyonları Yapım ve İşletim A.Ş. (*)	33.00 (0.33)	33.00 (0.33)
TÜVTURK Güney Taşıt Muayene İstasyonları Yapım ve İşletim A.Ş. (*)	33.00 (0.33)	33.00 (0.33)

(*) Participation rates of our subsidiary Doğuş Oto Pazarlama ve Ticaret A.Ş are shown in parentheses.

4 - OPERATIONAL AND FINANCIAL INDICATORS

Operational and financial indicators are presented in terms purchasing power as of March 31, 2026, in line with the consolidated financial statements.

a. Condensed Balance Sheet

<i>Thousand TRY, CMB</i>	March 31, 2026	December 31, 2025	Change %
Current Assets	73,960,364	72,726,065	2
Non-Current Assets	70,460,602	70,732,355	-
Total Assets	144,420,966	143,458,420	1
Short Term Liabilities	59,265,655	50,738,723	17
Long Term Liabilities	16,300,009	17,771,717	(8)
Total Equity	68,855,302	74,947,980	(8)
Total Equity and Liabilities	144,420,966	143,458,420	1

b. Changes in Financial Situation

<i>Thousand TRY, CMB</i>	March 31, 2026	December 31, 2025	Change %
Cash and Cash Equivalent Assets	5,211,757	6,113,559	(15)
Financial Debts	32,793,478	33,826,709	(3)
Net Debt Position (*)	27,581,721	27,713,150	0

(*) Net Debt Position: Financial Debts - Cash and Cash Equivalents

c. Automotive Market and Sales Quantities

The wholesale vehicle market (passenger cars, light commercial vehicles, and heavy commercial vehicles) and our company's wholesale vehicle unit sales as of the reporting period are as follows:

Wholesale Units	March 31, 2026	March 31, 2025	Change %
Total Sales Unit in the Market	280,387	289,396	(3)
DOAŞ Sales Figures (*)	32,380	30,105	8

(*) Excluding Skoda

d. Condensed Income Statement

<i>Thousand TRY, CMB</i>	March 31, 2026	March 31, 2025	Change %
Revenue	49,622,082	55,015,333	(10)
Gross Profit	6,599,997	8,895,823	(26)
Gross Profit Margin	13.30%	16.17%	(18)
Operating Profit	2,304,904	3,617,575	(36)
Operating Profit Margin	4.64%	6.58%	(29)
Net Profit	564,104	747,171	(25)
Net Profit Margin	1.14%	1.36%	(16)

e. Investments

Tangible and intangible asset investments amounted to 738,323 thousand TRY in the current period. (March 31, 2025: 1,030,434 thousand TRY).

5 – DONATIONS

Donations made in accordance with the legislation and the “Donation and Charity Policy” available in our website www.dogusotomotiv.com.tr/en/home, and approved by the General Assembly, amounted to 39,154 thousand TRY in the current period (March 31, 2025: 2,989,251 thousand TRY).

Donations and Charities are presented in terms of purchasing power as of March 31, 2026, in line with the consolidated financial statements.

6 – NUMBER OF EMPLOYEES

The average number of employees throughout the period was 2,210. (December 31, 2025: 2,160)

7 – RISK MANAGEMENT

Our company's risk management approach signifies minimizing threats to the organization, personnel, and assets within rational and clearly documented methods, and increasing the effectiveness of the oversight duty. Early recognition of the causes that may endanger the existence, development, and continuation of the company, implementation of the necessary measures, evaluation of the opportunity areas, and effective management of risk are commanded and coordinated by the Early Risk Detection Committee. Risks that may arise in this context are monitored as “Financial Risks (summarized in note 25 of the financial statements) and Operational Risks, Strategic Risks, Compliance Risks, Reputation Risks and External Environment Risks”.

8 – GENERAL ASSEMBLY INFORMATION

Our Company's Ordinary General Assembly for the 2025 fiscal year was held on March 26, 2026 and the following summary decisions were taken. All of the decisions are available on the website: www.dogusotomotiv.com.tr/en/home.

- ✓ The annual report of the Board of Directors and financial statements were accepted.
- ✓ Members of the Board of Directors have been acquitted of any liabilities.
- ✓ It has been decided to distribute a cash dividend of TRY 6,600,000,000 in two equal installments, and the Board of Directors has been authorized to determine the distribution dates.
- ✓ It has been decided to set the number of members of the Board of Directors at six (6) and to appoint the following members to serve a one-year term: Mr. Emir Ali Bilalođlu, Mr. Gür Çađdaş, Mr. Koray Arıkan, and Ms. Özlem Denizmen Kocatepe as Board members, and Mr. Adnan Memiş and Mr. Osman Cem Yurtbay as independent Board members, who meet all the independence criteria and whose candidacy has not received any negative opinion from the Capital Markets Board (CMB).
- ✓ KPMG Bađımsız Denetim ve Serbest Muhasebeci Mali Müşavirlik A.Ş. has been appointed to conduct the independent audit and assurance engagement for sustainability reports for the 2026 fiscal period.

9 – AMENDMENTS TO THE ARTICLES OF ASSOCIATION MADE DURING THE YEAR

No changes were made to our Company's articles of association during the period.

10 – CORPORATE GOVERNANCE AND SUSTAINABILITY PRINCIPLES COMPLIANCE STATEMENT

Corporate Governance Principles

The Corporate Governance Principles Compliance Statement is included in our annual report. In addition, the “Corporate Governance Compliance Report” (CRF), “Corporate Governance Information Form” (CGIF), and “Sustainability Principles Compliance Statement” were disclosed on the public disclosure platform. The information required to be included in the Annual Report as required by the Corporate Governance Reporting Framework has been also included. The report is accessible via our corporate website at www.dogusotomotiv.com.tr/en/home.

As part of its public disclosure obligations, the Company publishes not only the information required by legislation but also trade registry details; current shareholding and governance structure; Board of Directors composition; confirmation of the absence of privileged shares; dates and issue numbers of the Trade Registry Gazettes announcing any changes; the most up-to-date version of the Articles of Association; material event disclosures; investor briefings; financial and annual reports; prospectuses; agendas, attendance lists, and minutes of General Assembly Meetings; proxy voting forms; internal directives; Dividend Distribution Policy; Disclosure Policy; Remuneration and Compensation Policy; Share Buyback Policy; Donation and Aid Policy; Sustainability Reports and Policies; TSRS-aligned Sustainability Report mandated by the Public Oversight (Accounting and Auditing Standards) Authority starting from the 2024 reporting year for disclosure in 2025; Human Resources Policy; the Company's Code of Ethics; and responses to inquiries, questions, and notifications received by the Company under the Frequently Asked Questions section—available at www.dogusotomotiv.com.tr/en/home. Work on the TSRS-compliant Sustainability Report process covering 2025 performance commenced in the first quarter of 2026.

In addition, in the field of corporate governance—an area which the Company has internalized and in which it has achieved substantial compliance through the adoption of good practices—Doğuş Otomotiv increased its score from 7.75 out of ten in 2010 to 9.81 out of ten in 2025, following the evaluation of 456 criteria defined in the methodology developed by Kobirate International Credit Rating and Corporate Governance Services Inc. (Kobirate Uluslararası Kredi Derecelendirme ve Kurumsal Yönetim Hizmetleri A.Ş.)

Sustainability Principles

Within the scope of the “Communiqué (II-17.1. a) on the Amendment of the Corporate Governance Communiqué (II-17.1)”, published in the Official Gazette No. 31262 on October 2, 2020, explanations within the scope of sustainability principles compliance framework have been added in the reports regarding compliance with corporate governance principles. Although the implementation of these principles is voluntary, the “Comply or Explain” principle renders it obligatory to report whether they have been implemented or not. It has started to be implemented as of the 2021 annual reports, including 2020 data, for the partnerships specified in the 5th paragraph of the 1st article of the Corporate Governance Communiqué numbered II-17.1. The Doğuş Otomotiv Sustainability Principles Compliance Statement was first published in the 2020 Annual Report and has since been included as an appendix to annual and sustainability reports from 2021 through 2025. In addition, having published its inaugural Integrated Sustainability Report in 2021, the Company continues to update and publish the Sustainability Principles Compliance Statement annually as part of the Integrated Sustainability Report. The Doğuş Otomotiv 2024 Integrated Sustainability Report was published for the fourth time as the 16th Sustainability Report in September 2025, presenting 2024 sustainability performance in a comprehensive manner to our stakeholders.

The 2024 Integrated Sustainability Report was prepared in accordance with the European Sustainability Reporting Standards (ESRS), the reporting standard under the Corporate Sustainability Reporting Directive (CSRD), which came into effect in 2024. Given that its most significant stakeholders, the OEMs, are subject to this legislation, Doğuş Otomotiv is among the first companies to report according to this directive.

In the Index section of the report, all indicators of the European Sustainability Reporting Standards (ESRS) are presented alongside the indicators and principles of GRI (Global Reporting Initiative), IFRS S1-S2 (International Financial Reporting Standards, S1 General Requirements / S2 Climate-Related Disclosures), SASB (Sustainability Accounting Standards Board), United Nations Global Compact, United Nations Sustainable Development Goals, and Women’s Empowerment Principles. Pursuant to Article 88 of the Turkish Commercial Code No. 6102, the Turkish Sustainability Reporting Standards (TSRS) came into effect following Board Resolutions No. 21632 and 21634, published by the Public Oversight (Accounting and Auditing Standards) Authority in the Official Gazette dated December 29, 2023 (Issue No. 32414, 1st Repetition). In this context, as of fiscal periods beginning on or after January 1, 2024, TSRS-aligned sustainability reporting has become mandatory. In fulfillment of this requirement, Doğuş Otomotiv has publicly disclosed its first TSRS-aligned Sustainability Report for the year 2024 in 2025. In line with the applicable legal obligations, an independent assurance statement for the report has been provided by PwC Türkiye.

Our Company, which published its first Corporate Sustainability Report in 2009 and signed the United Nations Global Compact in 2010, became a signatory to the United Nations Women’s Empowerment Principles (UN WEPs) in 2022. For this reason, as of 2024, the UN WEPs indicators are also included in the Index section of the Integrated Sustainability Report.

As part of the Sustainability Reports it has published since 2017, Doğuř Otomotiv has also included the United Nations Sustainable Development Goals index and disclosed the alignment of its focus areas and its performance with respect to the principles relevant to its sphere of influence for 14 of the 17 goals. In addition, Doğuř Otomotiv follows the methodology suggested by AccountAbility AA1000SES (Stakeholder Engagement Standard) as a guide when determining its priority areas of focus, key stakeholders, and the strategy of dialog platforms it maintains with all stakeholders. The company acts by taking into account the framework and principles of this standard in all its stakeholder engagement-oriented performances.

Additionally, in line with the United Nations Global Compact Reporting Principles and the global sustainability reporting standard requiring independent verification of reported data, the Company has obtained limited assurance from PwC. Data verified in the relevant sections of the report are marked with (*). As of 2025, the SASB (Sustainability Accounting Standards Board) sector-specific metrics, which are required to be reported in Türkiye as an annex to TSRS by the Public Oversight, Accounting and Auditing Standards Authority, have been disclosed for the fifth consecutive year since 2021. Doğuř Otomotiv will continue publishing reports in line with the SASB Index and will continue to be among the first companies to align with evolving standards developed by the ISSB and other international regulatory bodies.

In addition, our company conducts sustainability risk evaluations for Supplier Quality Management processes and strategic suppliers, supported by ISO 9001 assessments, with its purchasing experts. In 2025, more than 50% of our 125 critical suppliers were audited. In response to evolving regulatory frameworks concerning ethical practices within supply chains, particularly with the introduction of new legislation in Europe and the corresponding updates to standards, Doğuř Otomotiv has initiated the development of a Supplier Code of Ethics.

Doğuř Otomotiv continues to publicly disclose its Scope 1, 2, and 3 emissions, annual reduction amounts, and targets each year as part of its Integrated Sustainability Reports. Under the new regulatory framework, the 2024 TSRS-Aligned Sustainability Report also includes, for the first time, the Scope 1 and Scope 2 emissions of selected subsidiaries and affiliates. In 2025, Doğuř Otomotiv successfully completed the certification process administered by the Ministry of Environment, Urbanization and Climate Change of the Republic of Türkiye, obtaining the Zero Waste Certificate. Furthermore, the Company has been reporting its water footprint in accordance with the ISO 14046 Water Footprint Standard since 2023, as part of its Integrated Sustainability Report. The water footprint data pertaining to 2025 will be disclosed within the scope of the 2025 Integrated Sustainability Report. As one of Doğuř Otomotiv's brands, Doğuř Marine, which operates in the marina management sector, is directly connected with coastal and marine ecosystems. Accordingly, full compliance with national legislation and related inspections is ensured in these areas. The proximity of locations affiliated with the Doğuř Marine brand to Key Biodiversity Areas (KBA) will continue to be analyzed and disclosed as part of the 2025 Integrated Sustainability Report.

The workshop component of the program, which was initiated in 2022 to identify Doğuř Otomotiv's risks and opportunities related to human rights, began in 2023 and our company's priorities pertaining to human rights were determined by following a methodology consistent with the United Nations Guiding Principles on Business and Human Rights.

In addition, Dođuř Otomotiv once again held the priority focus areas workshop in May 2023. As part of Dođuř Otomotiv's Double Materiality Assessment, a wide range of topics were evaluated, including sectoral reporting requirements, expectations from laws and regulations, stakeholder feedback, global sustainability standards, and the priorities of peers. By analyzing internal and external resources through consultants, potentially significant social, environmental, and economic issues were identified. For this purpose, numerous research studies, social impact analyses, outcomes of dialogue platforms with stakeholders, and sectoral benchmarks were utilized. The company will share its new goals with stakeholders in the 2025 Integrated Sustainability Report.

Throughout the first quarter of 2026, Dođuř Otomotiv continued its efforts to address value chain-based impacts, risks, and opportunities in a more systematic manner within the scope of sustainability management. Key priorities during this period included the monitoring of environmental and social risks arising from the supply chain, the enhancement of data infrastructure for Scope 3 emissions measurement, and the strengthening of regulatory compliance capabilities. In line with European Union regulations and the reporting standards enacted in Türkiye, methodological work on integrating sustainability topics with financial impacts has continued. Potential risks related to climate change, carbon pricing, and supply chain continuity, as well as opportunities arising from electric vehicles, charging station investments, and the transition toward low-carbon mobility, are being actively evaluated. In this context, efforts to develop data collection, analytics, and reporting infrastructure that supports the integration of sustainability performance into strategic decision-making processes remain ongoing.

11 - EXPECTATIONS FOR 2026

We predict that the total domestic automotive market sales will be 1.2 million units in 2026. Accordingly, we expect our Company to sell approximately 117 thousand units during the fiscal year (excluding řkoda). We also aim to continue our profitability and market share oriented approach for long-term success. While we try to strengthen operational efficiency and continue to monitor the prudent expense management structure in the light of all re-evaluated project and marketing plans, we plan to give more importance to digitalization, mobility, electrification and sustainability projects for our investment plans and expect our spending amount to reach approximately 5.2 billion TRY. In the light of the effects of geopolitical risks and macroeconomic dynamics, we plan to reevaluate our predictions according to the exchange rate levels and the course of the economic conditions.

12 - DOĐUŐ OTOMOTIV'S DIGITAL TRANSFORMATION STRATEGY

Dođuř Otomotiv's digital transformation journey began in 2017 with the establishment of the Digital Transformation Department, guided by the motto *"Redefining the value chain and shaping the future by aligning with contemporary trends and customer expectations within the framework of operational excellence."*

In line with Dođuř Otomotiv's 2030 customer experience and mobility-oriented strategies, the Company's digital transformation strategy aims to provide innovative, sustainable, and secure software and infrastructure for all digital initiatives, enhance the efficiency of systems, and strengthen employee competencies and effectiveness through digital tools and practices.

Doğuş Otomotiv views digitalization not merely as a technological investment but as a strategic transformation that optimizes business processes, improves customer experience, and enhances operational efficiency. The Company continues its transformation journey with determination and consistency in this direction.

In 2019, Doğuş Otomotiv adopted an agile project portfolio management model, ensuring that all digital and IT projects across the organization are managed within a unified platform with clearly defined roles and responsibilities.

In 2023, the successful completion of 100 digital projects generated TRY 204 million in realized value, followed by 119 completed projects delivering TRY 170 million in value creation in 2024. By year-end 2025, the completion of a total of 133 projects was targeted, with TRY 257 million in value creation expected. As of the first quarter of 2026, 39 projects have been successfully delivered, with development activities actively underway across a further 76 initiatives.

At Doğuş Otomotiv, strategic technology domains such as Artificial Intelligence (AI) and Generative AI (GenAI), Machine Learning, Robotic Process Automation (RPA), Internet of Things (IoT), Image Processing, ERP, Web, and Mobile Applications stand at the center of digital transformation projects. These technologies support process digitalization across all key functions, including Sales, After-Sales Services, Marketing, the Value and Care Center (DİM), Spare Parts and Logistics, Human Resources, Finance, and Administrative Affairs, delivering sustainable solutions that enhance operational efficiency and customer satisfaction.

Launched in 2020 through the collaboration of Human Resources, Digital Transformation, and Corporate Communications, the Digital Competency Development Program marked a milestone in strengthening digital literacy across the Company. Within this scope, the GO-DGTL Academy was established to foster digital awareness through training programs on data science, RPA, customer experience, AI, GenAI, IoT, and business intelligence. Maintained continuously from 2021 to 2025, the program has evolved based on employee feedback, with participation rates regularly monitored and reported. Through these initiatives, employees have enhanced their digital competencies and actively contributed to the Company's transformation journey.

Doğuş Otomotiv's data management approach was institutionalized in 2021 through the Data Strategy and Data Roadmap initiatives, developed with the active participation of more than 90 employees across 16 projects. In this context, the focus was placed on the accurate, secure, and effective use of data, management of storage and disposal processes, improvement of data quality, and maximization of the benefits of analytics capabilities.

With the completion of the data roadmap in 2025, strategic focus has shifted toward the sustainable enhancement of data quality, regular quality measurement and reporting, the full integration of data governance practices into business processes, and the broad-scale realization of data-driven value creation. Within the established data governance framework, responsibilities for data domain leaders, data owners, data stewards, and data privacy accountabilities have been clearly defined. In parallel, training and continuous improvement initiatives have been maintained to enhance data literacy and organizational competence across all business units.

Leveraging a strengthened data infrastructure, the organization is pursuing accelerated productivity gains across machine learning, artificial intelligence, and generative AI initiatives. In 2025, AI-focused efforts were successfully elevated from an experimental stage to a more institutionalized, scalable, and value-generating structure that supports tangible business outcomes.

The establishment of the AI Center of Excellence (AI CoE) in 2025 serves to centralize competency development, define corporate standards, and ensure the secure, sustainable deployment of AI solutions. Under the AI CoE framework, pilot projects in both machine learning and generative AI have been launched, reinforcing technical infrastructure while simultaneously advancing organizational capabilities. In parallel, the AI Impact initiative has resulted in the development of a comprehensive two-year AI and generative AI project roadmap, charting the strategic direction for the periods ahead.

At Doğu Otomotiv, data, artificial intelligence, and generative AI initiatives constitute key enablers that support strategic decision-making processes, enhance customer experience, and drive operational efficiency. Collectively, these capabilities establish a scalable foundation for value creation in 2026 and beyond.

Doğu Otomotiv continues to strengthen its commitment to information and information security, pursuing initiatives aimed at protecting, improving, and enhancing the processes brought about by digitalization. In this context, the Company's information security strategies have been aligned with international standards to address the risks of the digital world.

As of 2022, Doğu Otomotiv began managing information security systematically by obtaining the DIN EN ISO 27001 Information Security Management System Certificate. This certification was renewed in March 2025, reflecting the upgrade to the ISO 27001:2022 version. Furthermore, in December 2024, Doğu Otomotiv added the TISAX (Trusted Information Security Assessment Exchange) certification, established by the German Association of the Automotive Industry (VDA), to its information security portfolio. Through ISO 27001, the Company ensures global assurance, while TISAX provides sector-specific validation within the automotive industry. Together, these certifications affirm Doğu Otomotiv's commitment to safeguarding customer data, internal corporate information, and employee data, supported by robust risk management, data protection policies, and audit mechanisms.

13 - OUR INTEGRATED MANAGEMENT SYSTEM APPROACH

Doğu Otomotiv

Doğu Otomotiv addresses risks that may impact its operations, primarily in the areas of climate change, quality, occupational health and safety, energy efficiency, and information security, through an integrated management philosophy, and adopts a sustainable and resilient business model as a strategic priority. The Integrated Management System (IMS), encompassing ISO 9001, ISO 14001, ISO 45001, ISO 50001, and ISO 27001, completed its transition in the second quarter of 2022 and continues to be operated effectively under a holistic approach within the established integrated management framework.

Şekerpınar Scania Campus

To strengthen the corporate deployment of the Integrated Management System, the Şekerpınar Scania campus has been certified under ISO 9001 Quality, ISO 14001 Environmental, ISO 45001 Occupational Health and Safety, and ISO 50001 Energy Management Systems. Preparatory and compliance activities for the ISO 27001 Information Security Management System were completed in 2025, and the campus is scheduled to undergo an audit by the end of April 2026, with the aim of finalizing the certification process.

Authorized Dealer and Service Network

Integrated Management System practices are maintained in a systematic and measurable manner across the Authorized Dealer and Service Network. Following the Volkswagen AG ISO 9001 Quality Management Audits conducted in the first quarter of 2026, a success rate of 96% was achieved across the dealer network. On the sustainability front, the gotoZero audits carried out under ISO 14001 reached a success rate of 67% as of 2025, with a total of 64 certificates issued, comprising 11 gold, 18 silver, 32 bronze, and 3 platinum, providing tangible evidence of the network's sustainability performance.

In the area of information security, audits conducted across the Authorized Dealer and Service Network yielded a success rate of 97% as of 2025. Furthermore, the Volkswagen AG VISAR audits, introduced in 2026, achieved a 100% success rate in the first quarter of the year, with 9 silver and 25 bronze certificates issued to document dealers' digital infrastructure capabilities and readiness against cyber risks in accordance with international manufacturer standards. These results clearly demonstrate that the Integrated Management System is not merely a certification framework, but a strategic governance model that supports the holistic development of the authorized dealer network across the dimensions of quality, sustainability, and information security.